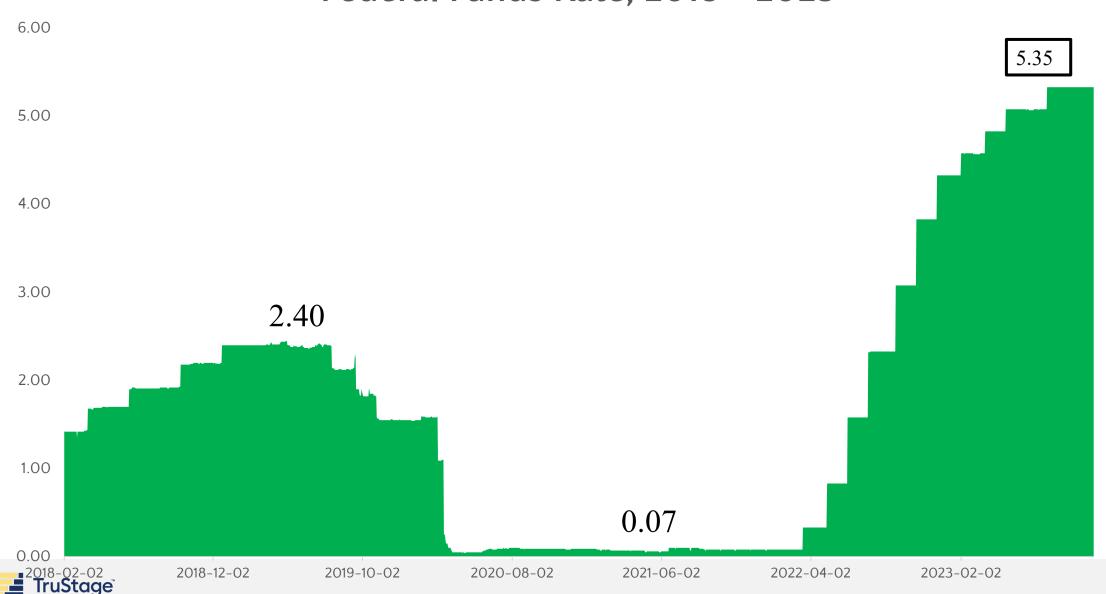
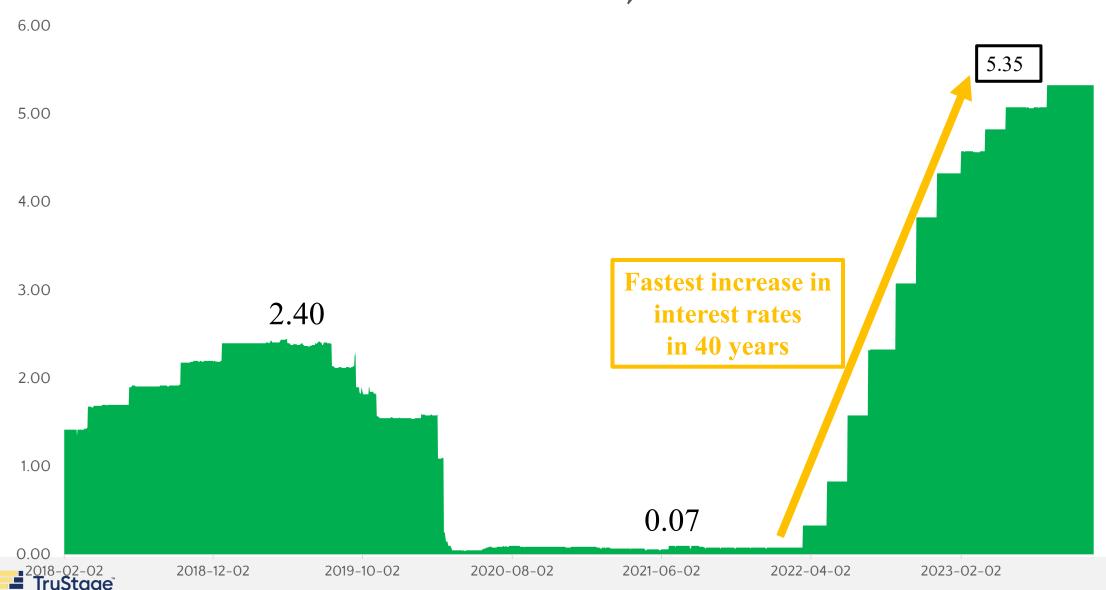


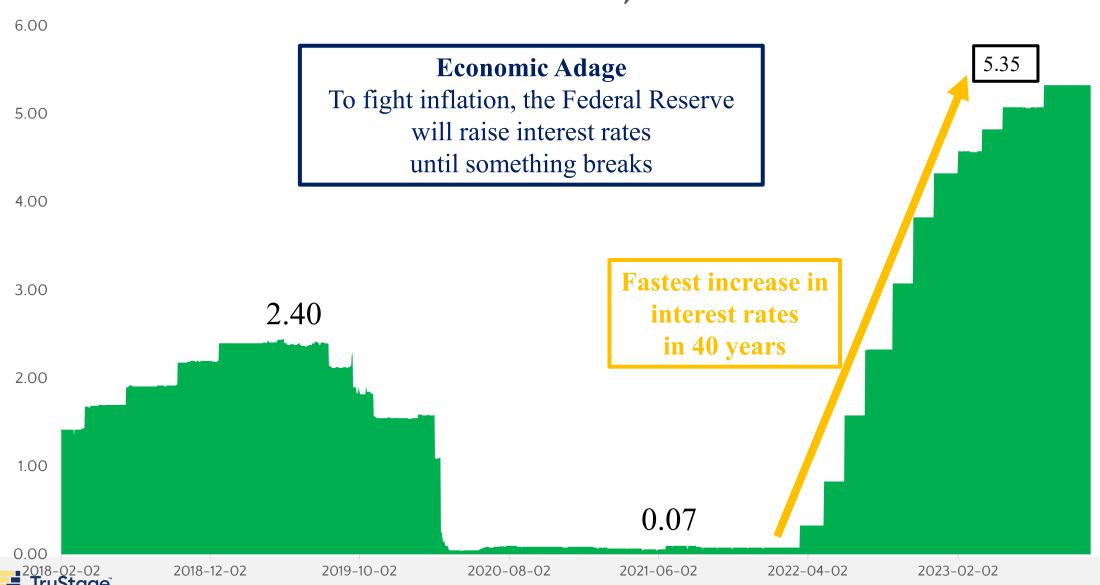
# Economic and Credit Union Update

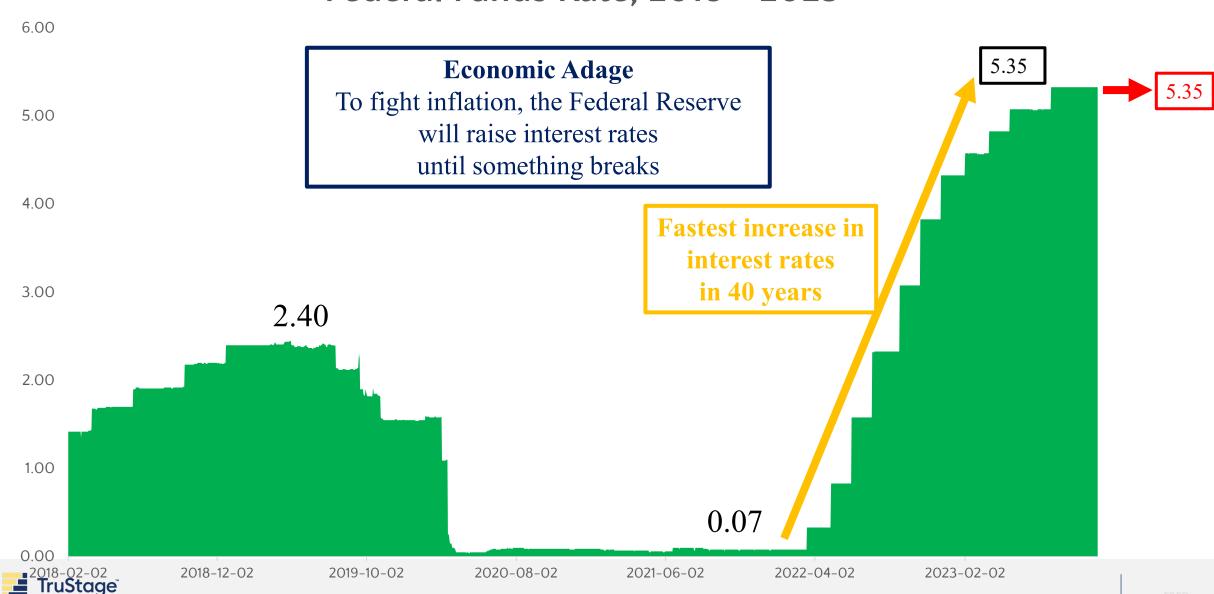
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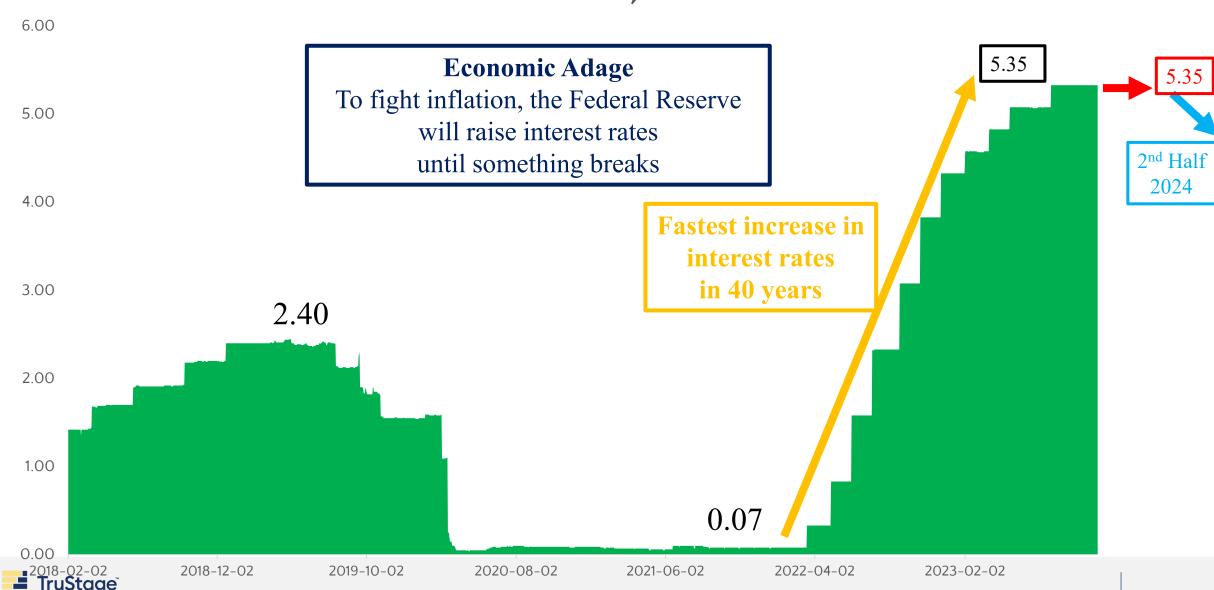
If you have any questions or comments, please contact: **Steven Rick, Chief Economist** TruStage - Economics 800.356.2644, Ext. 665.5454 Steve.rick@TruStage.com

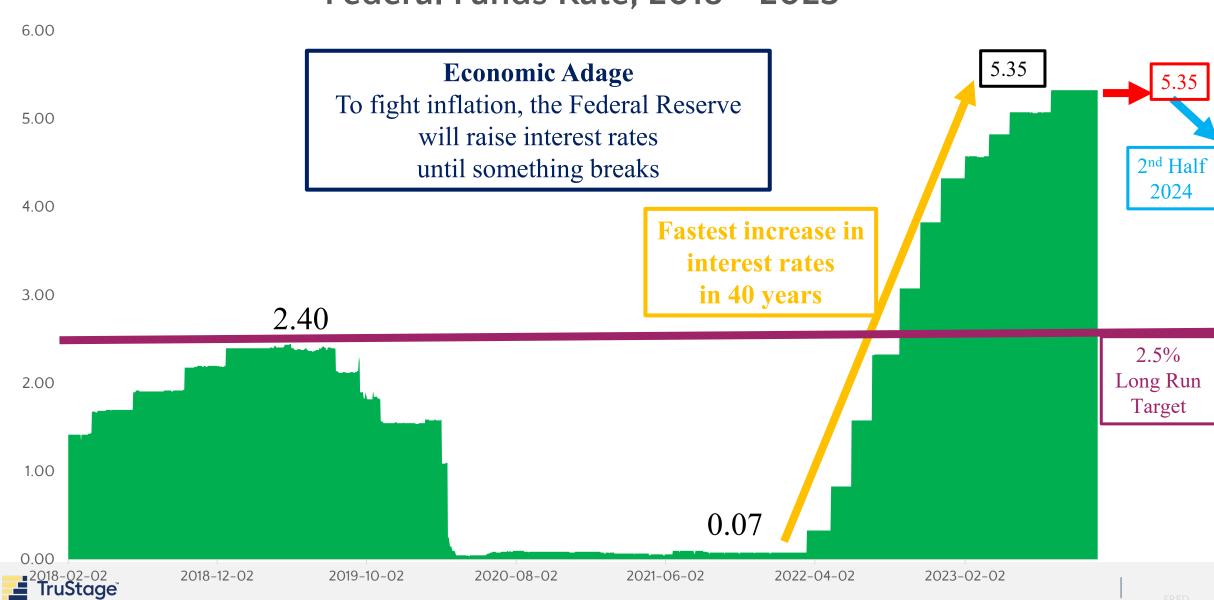




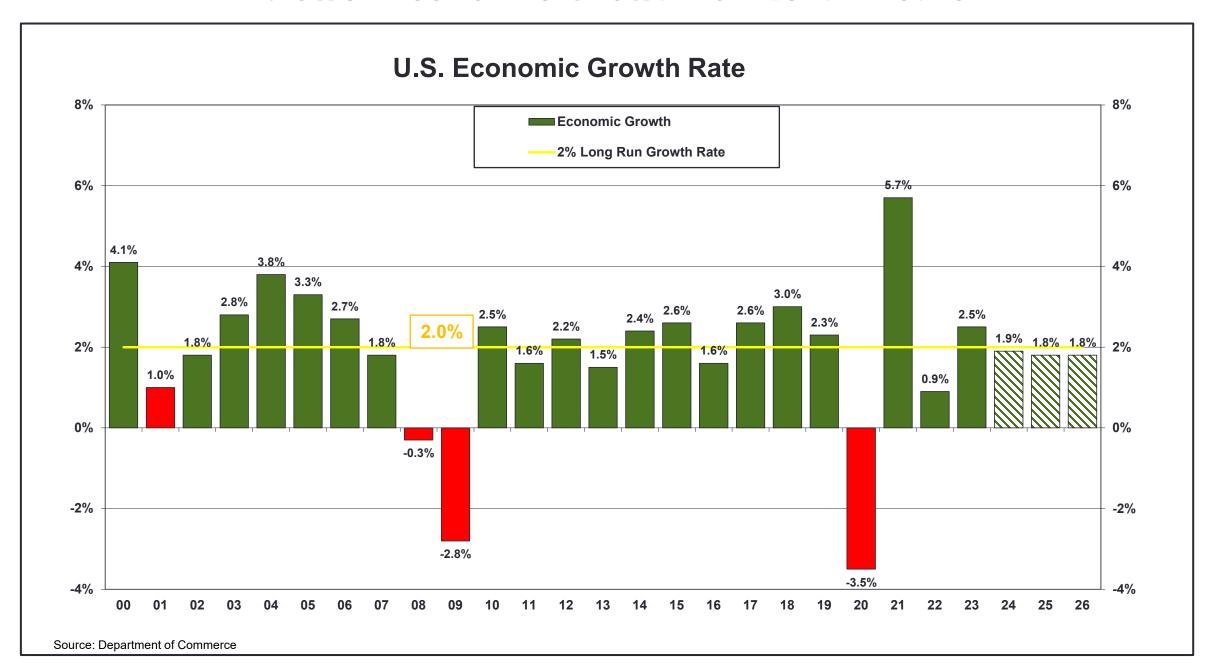




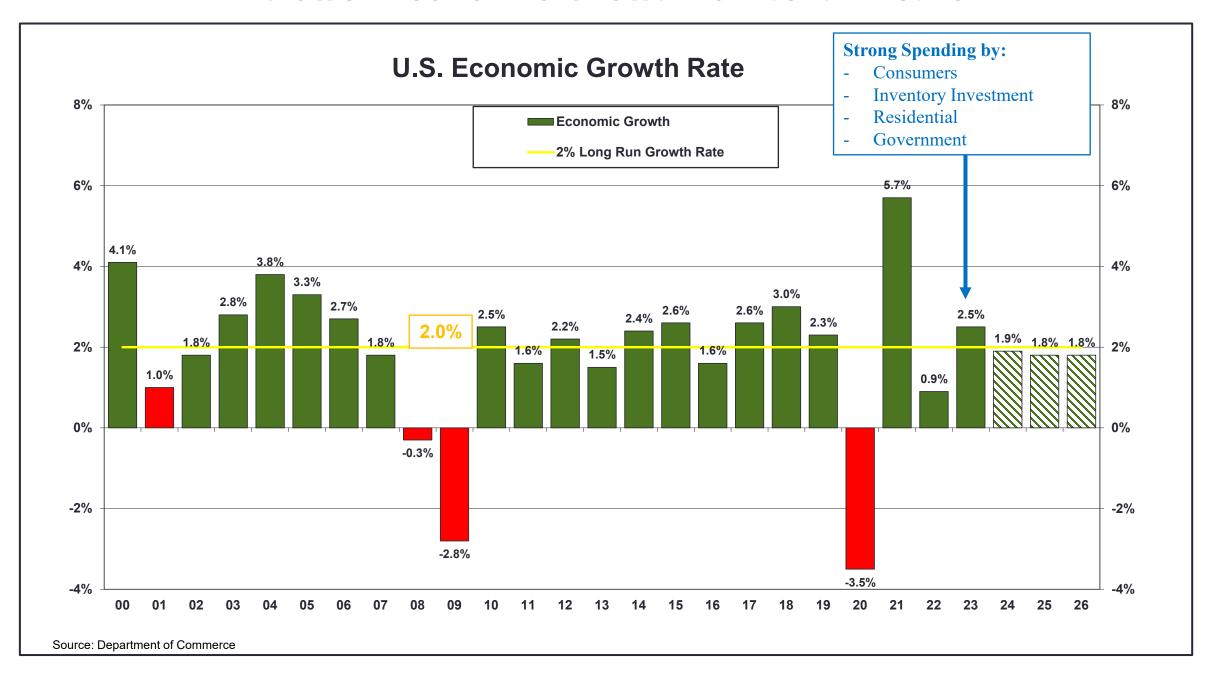




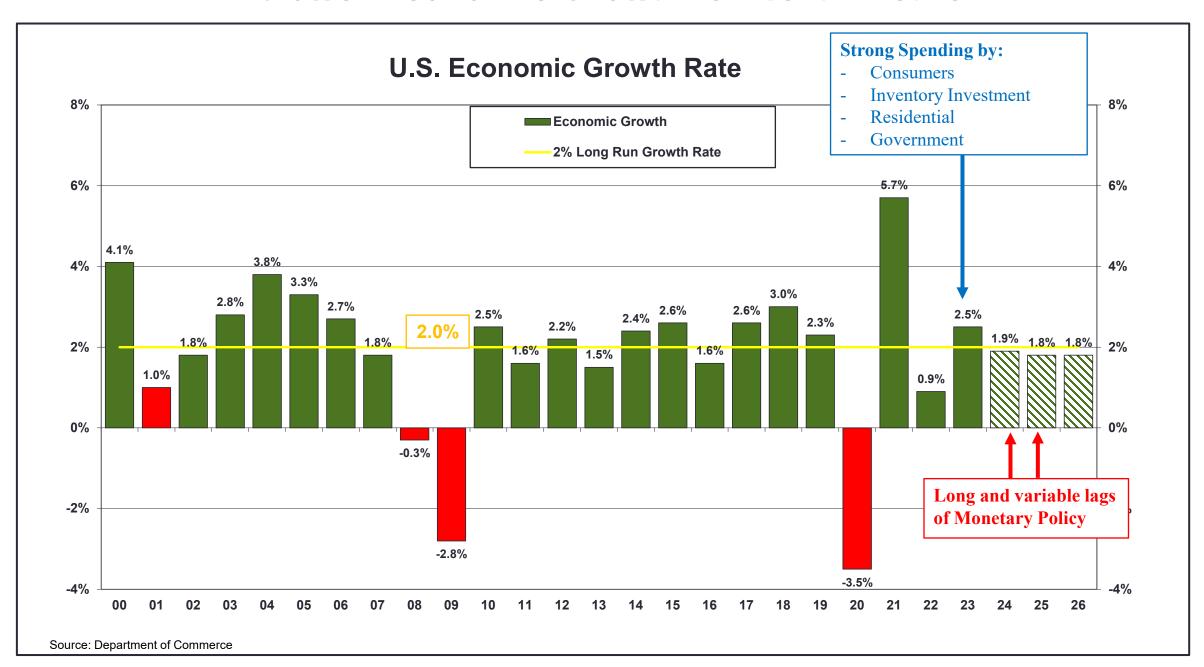
#### **Slower Economic Growth for Next 2 Years**

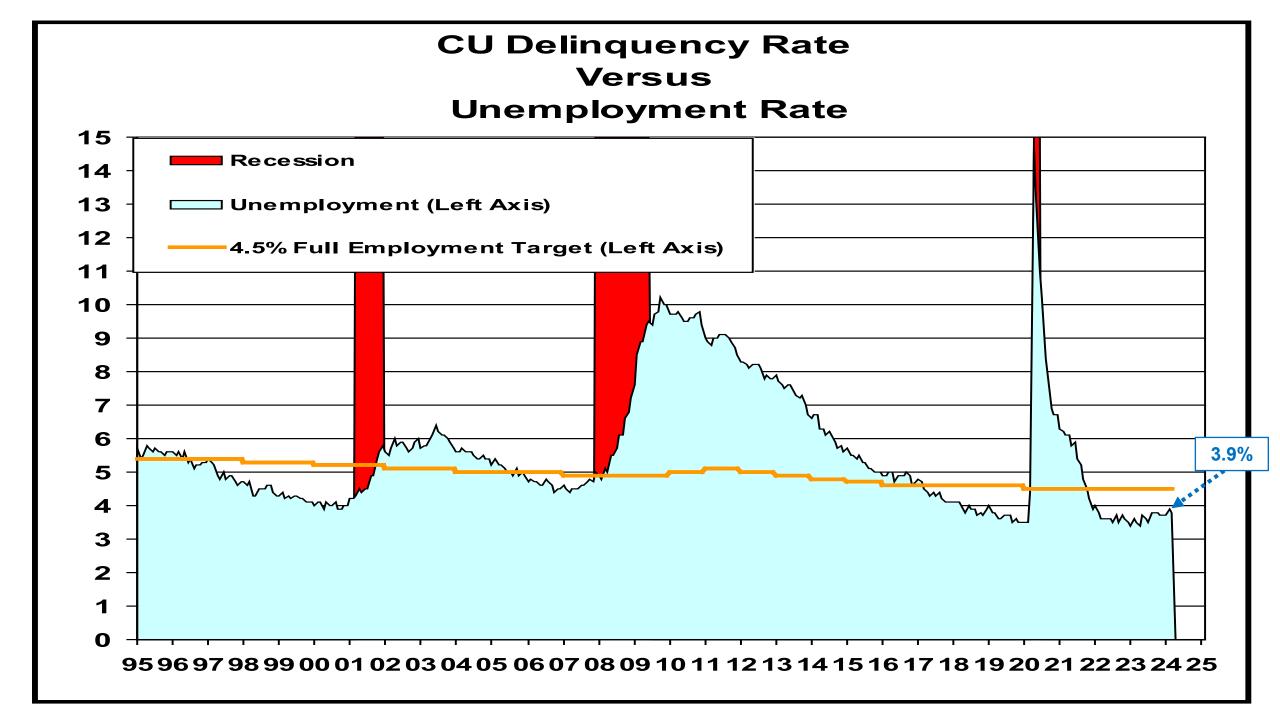


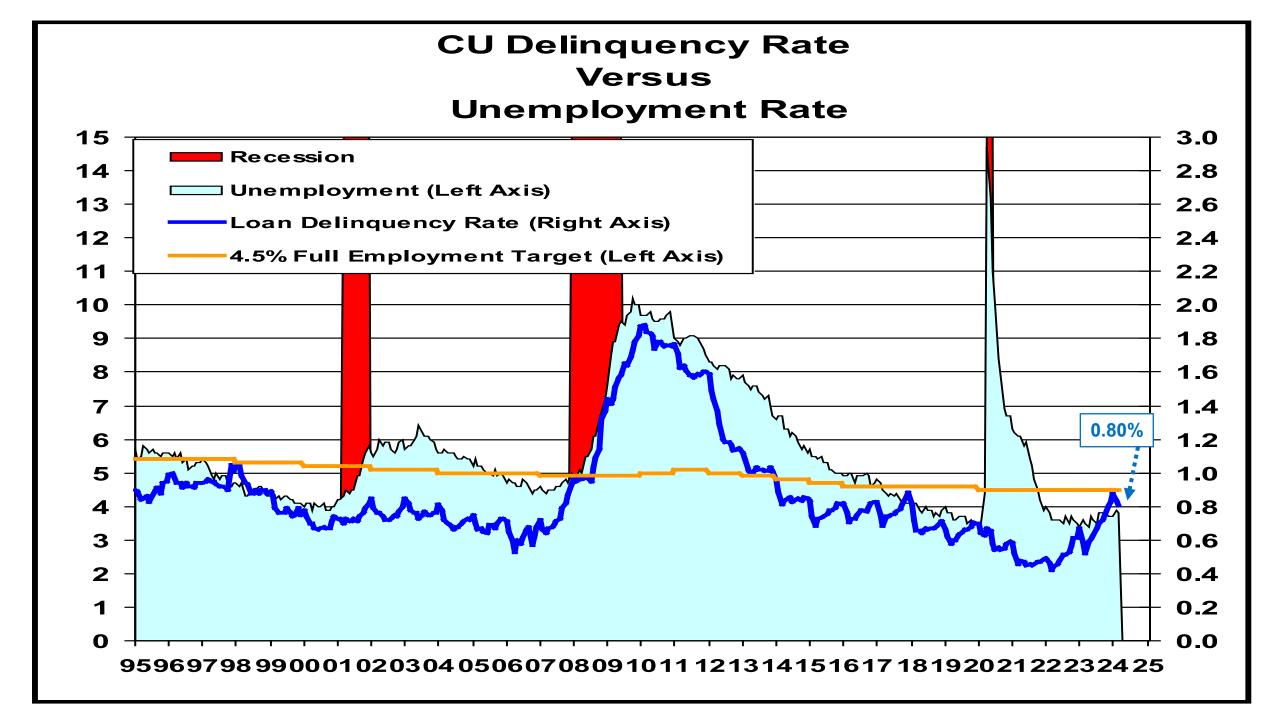
#### **Slower Economic Growth for Next 2 Years**

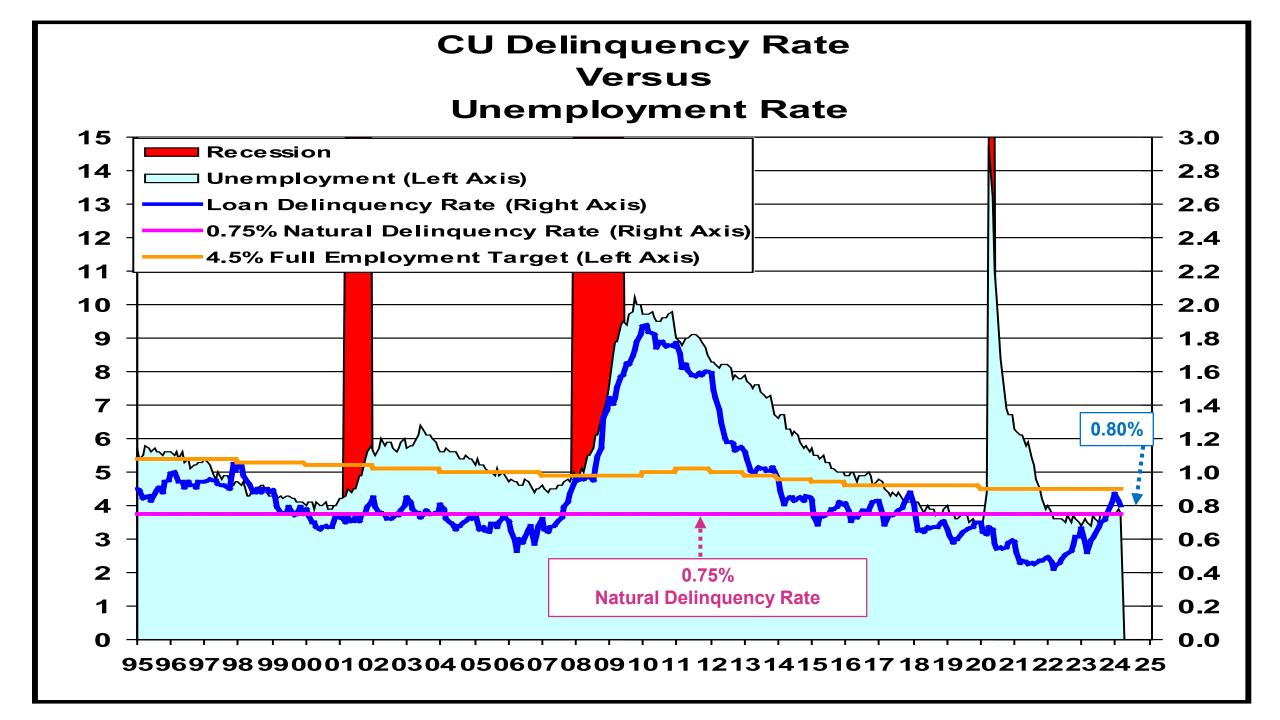


#### **Slower Economic Growth for Next 2 Years**

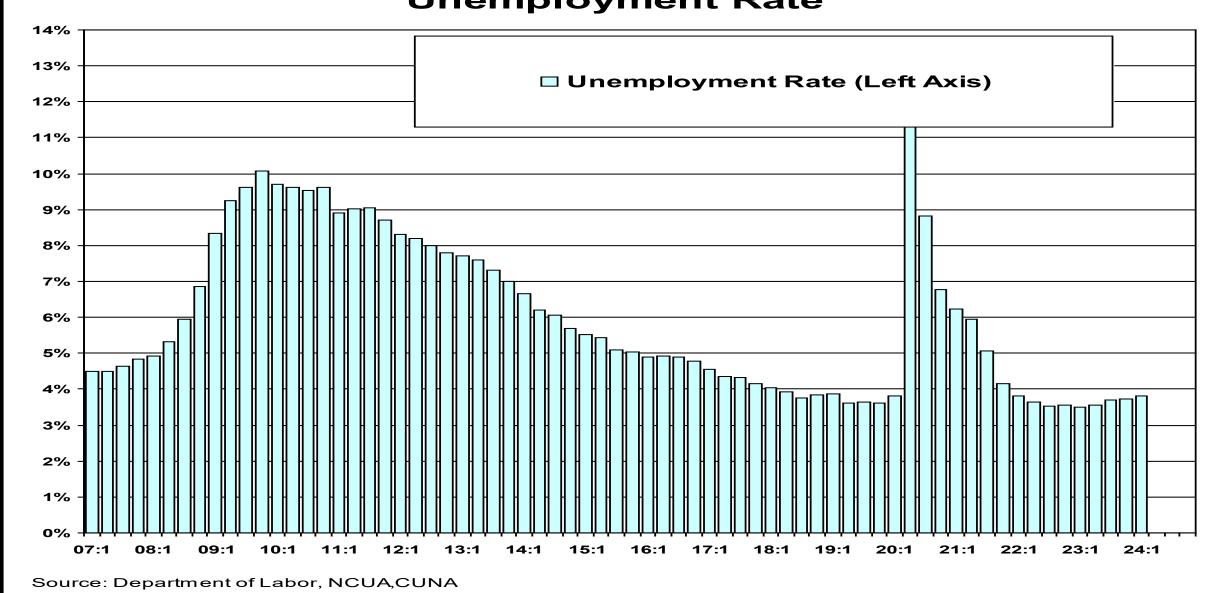




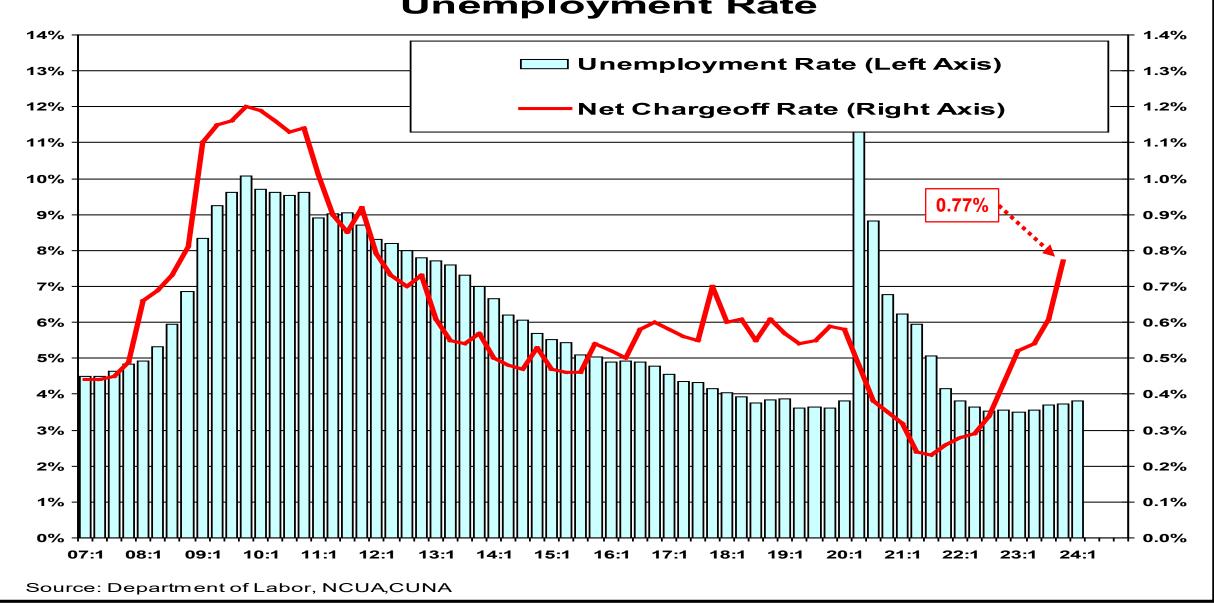




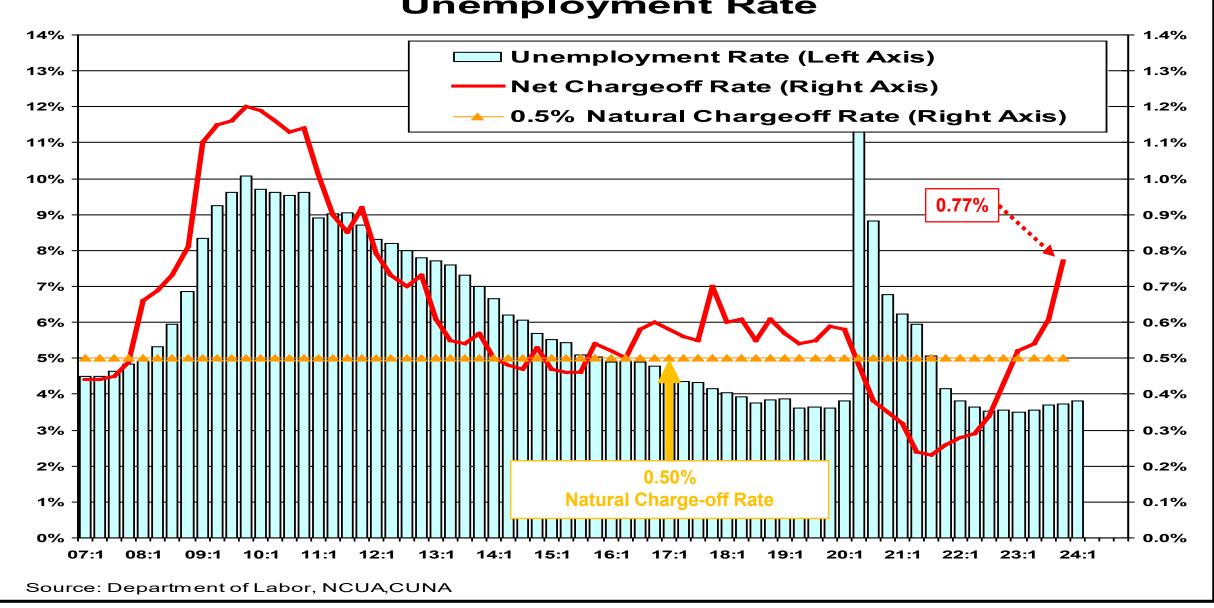


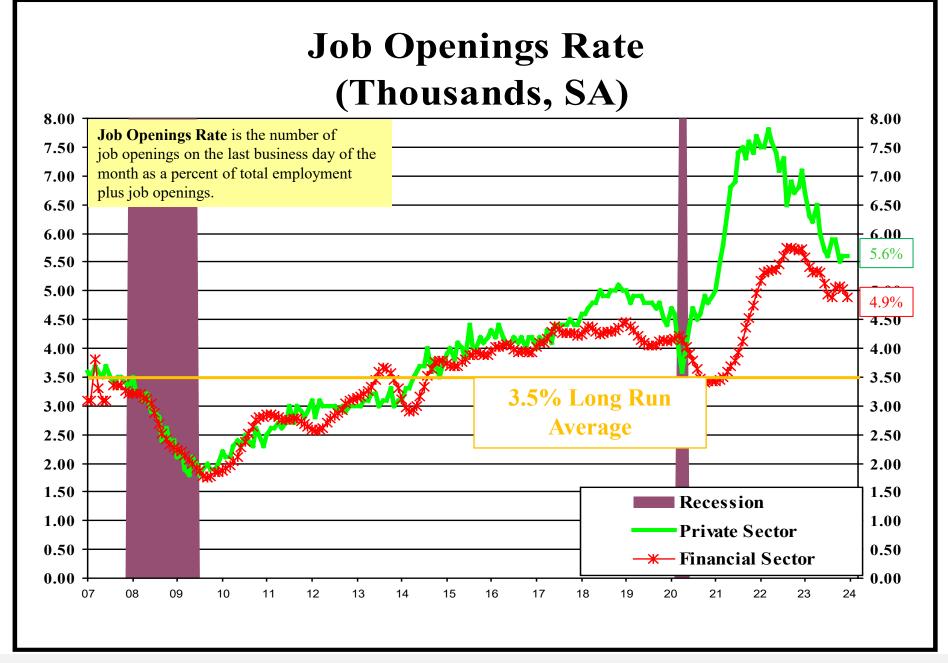




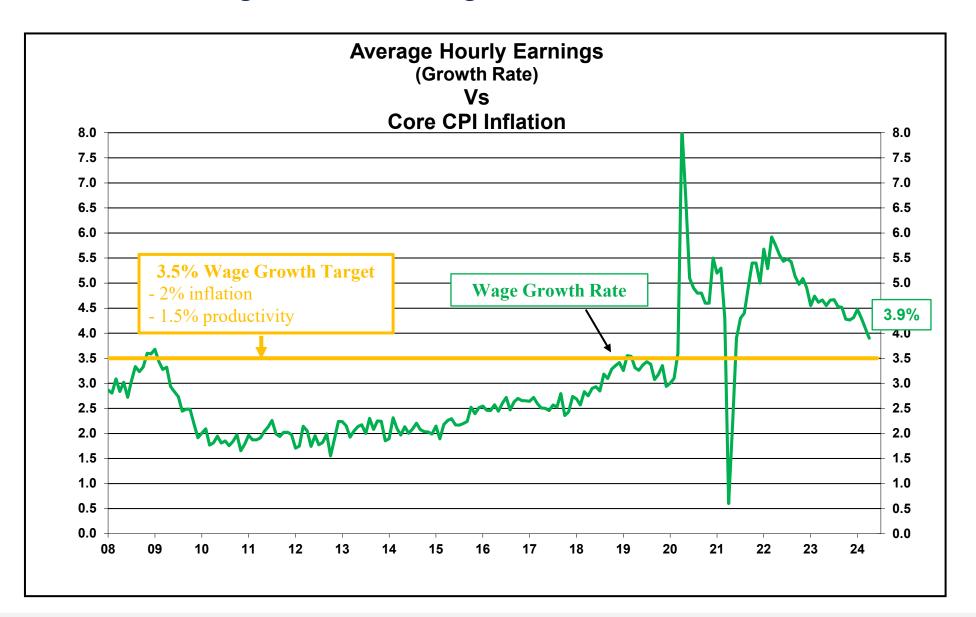




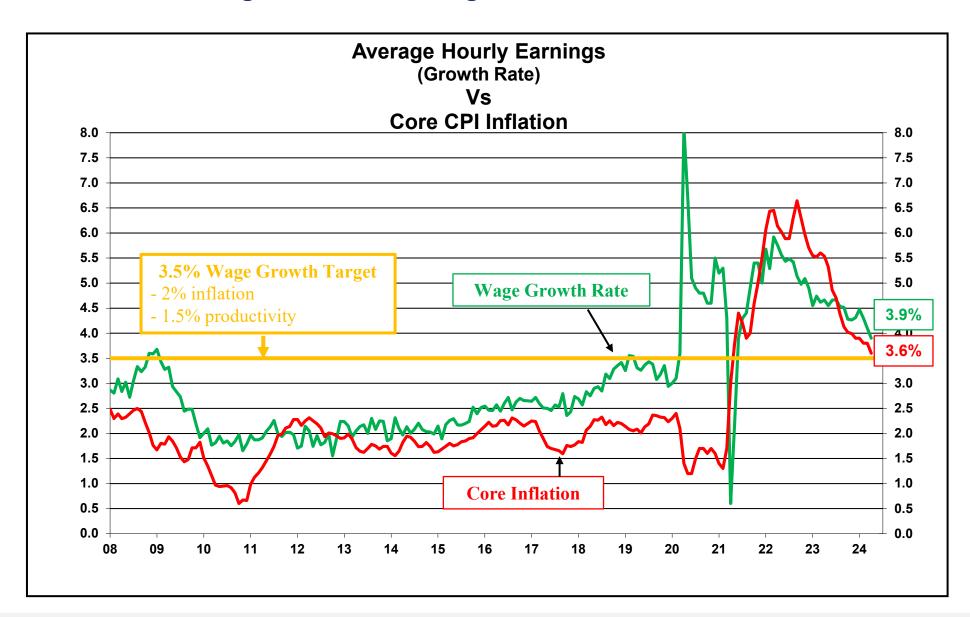


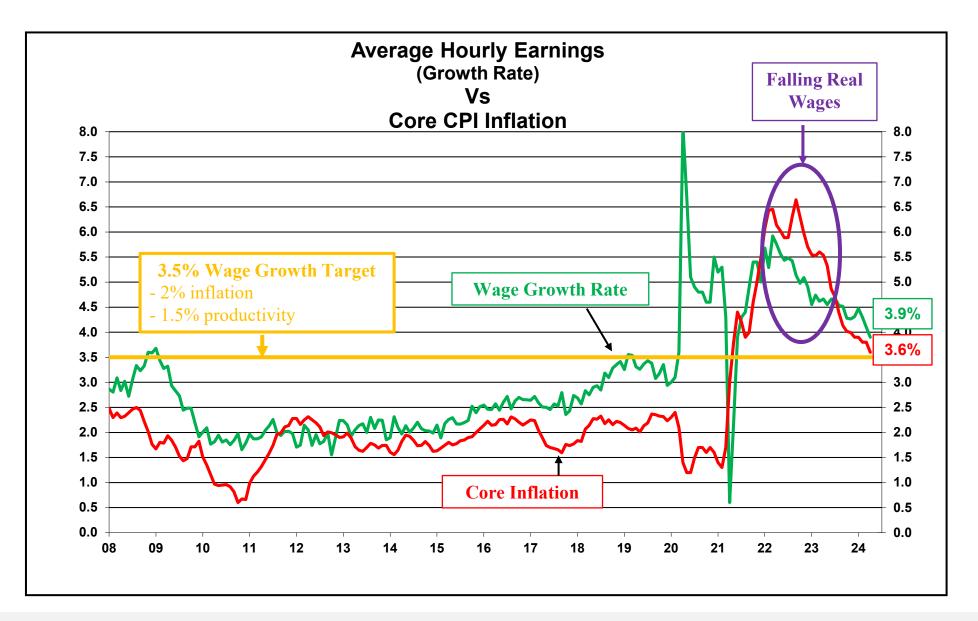




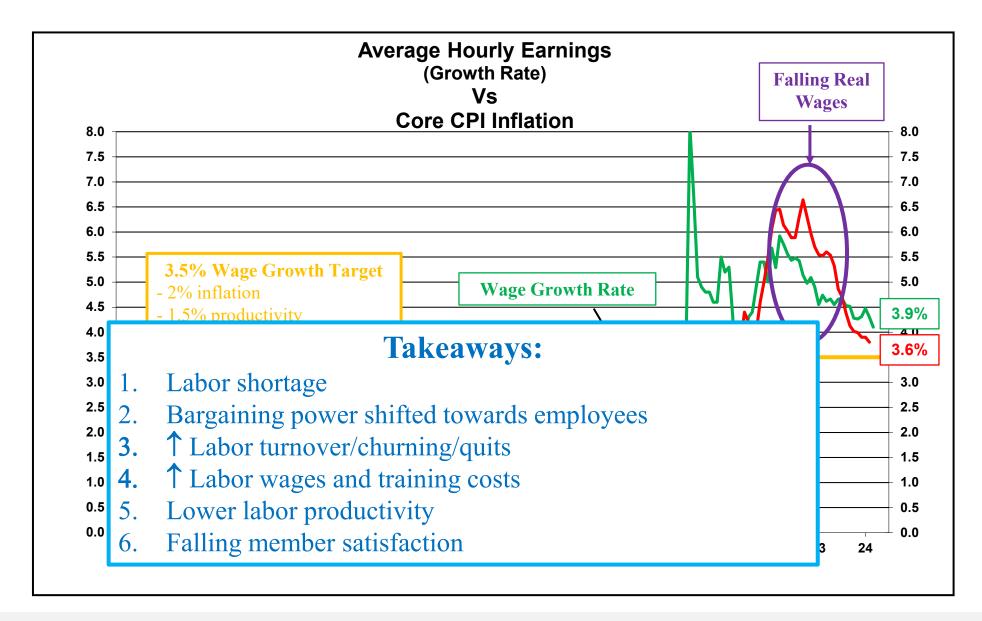




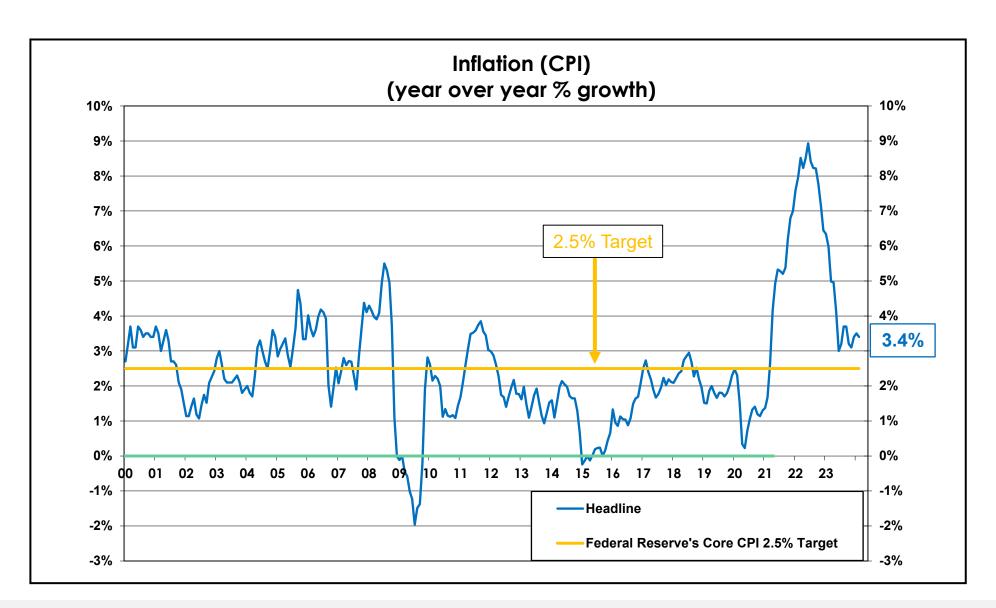




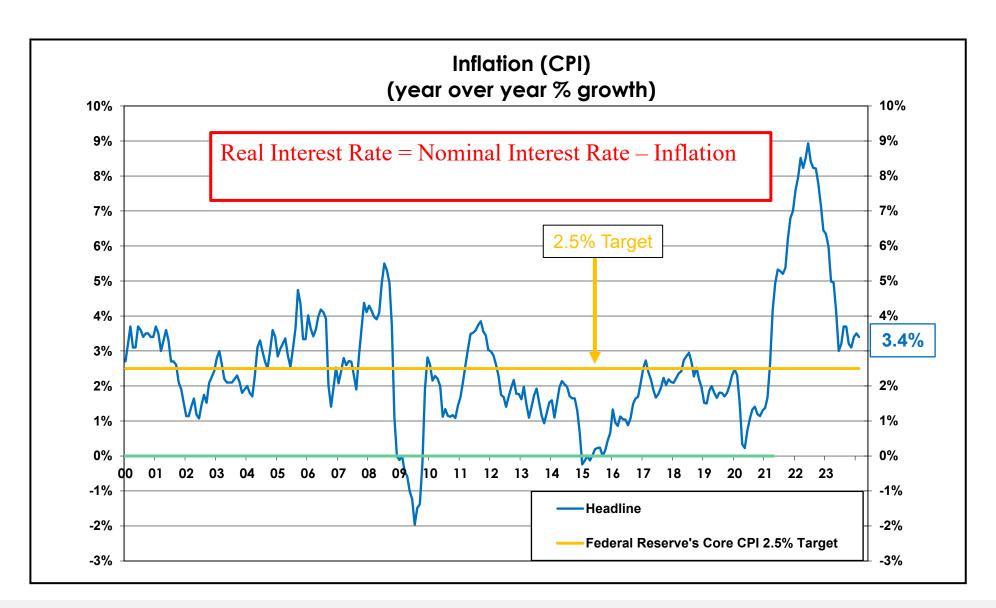




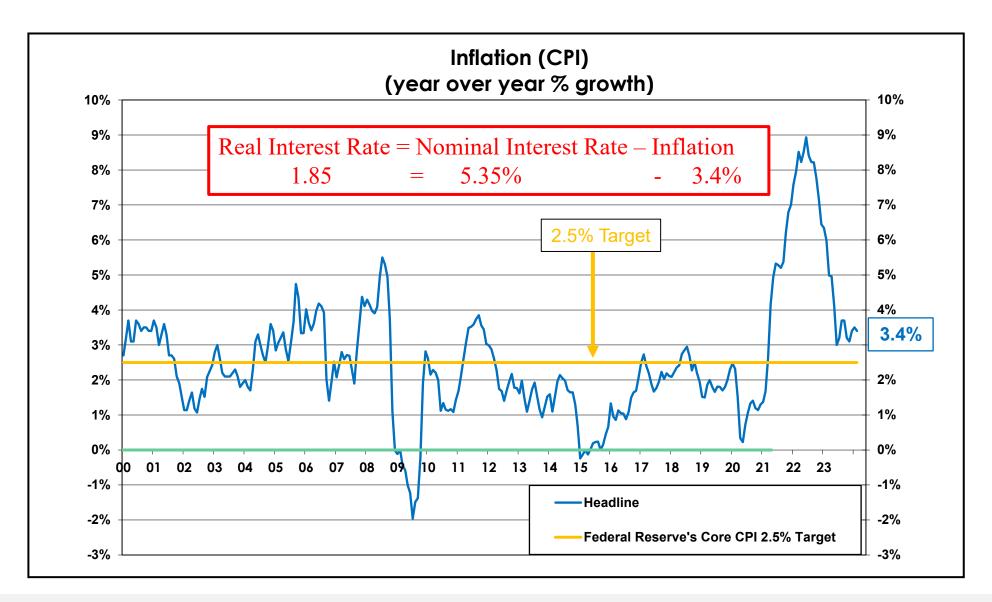




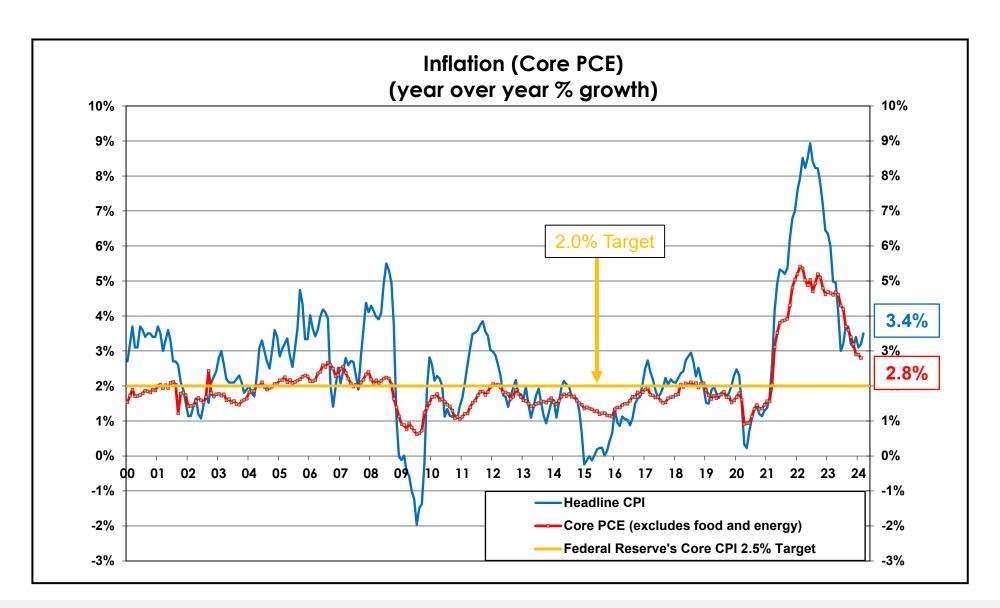




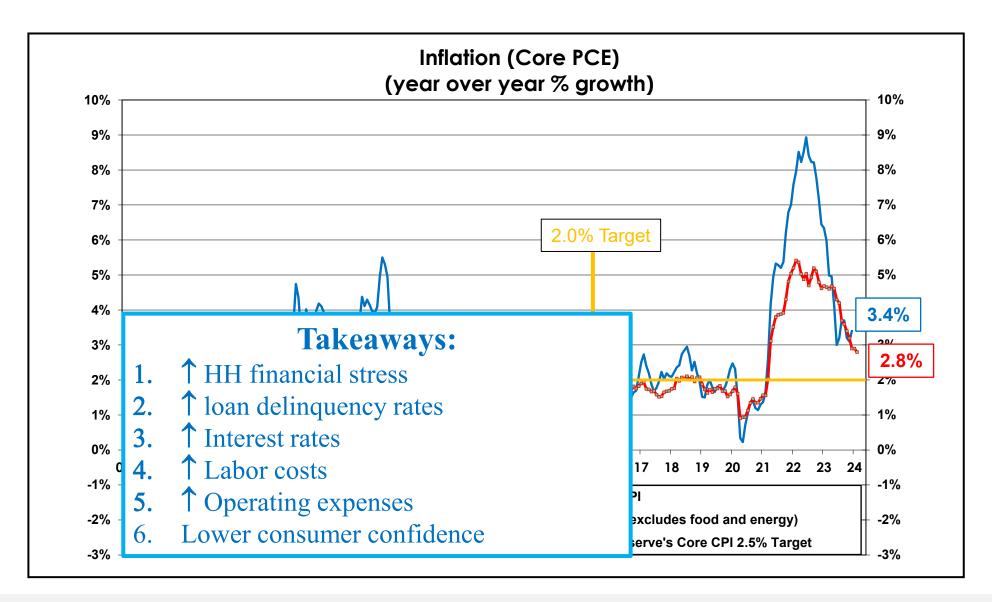




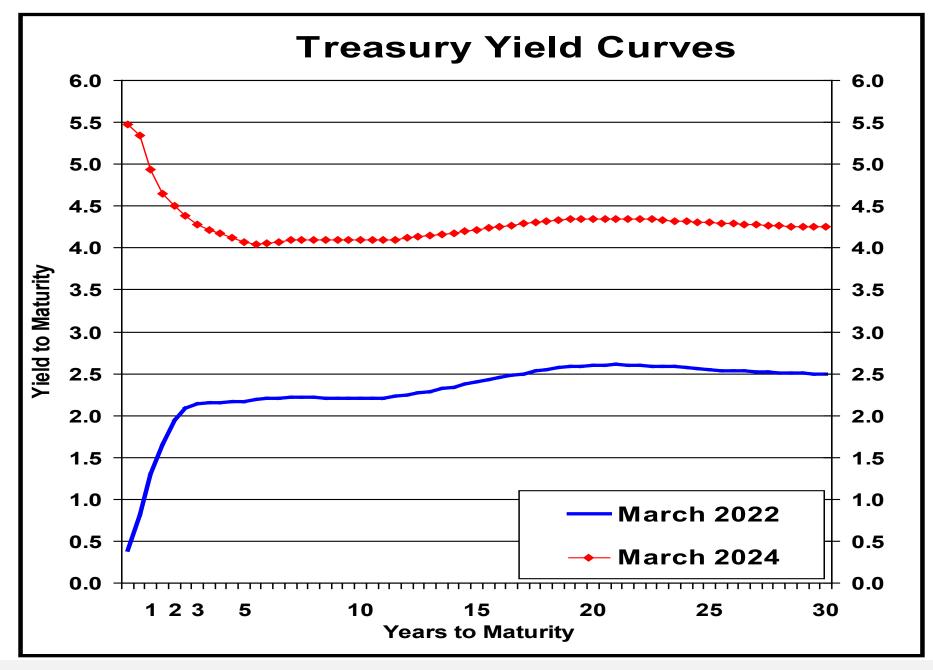


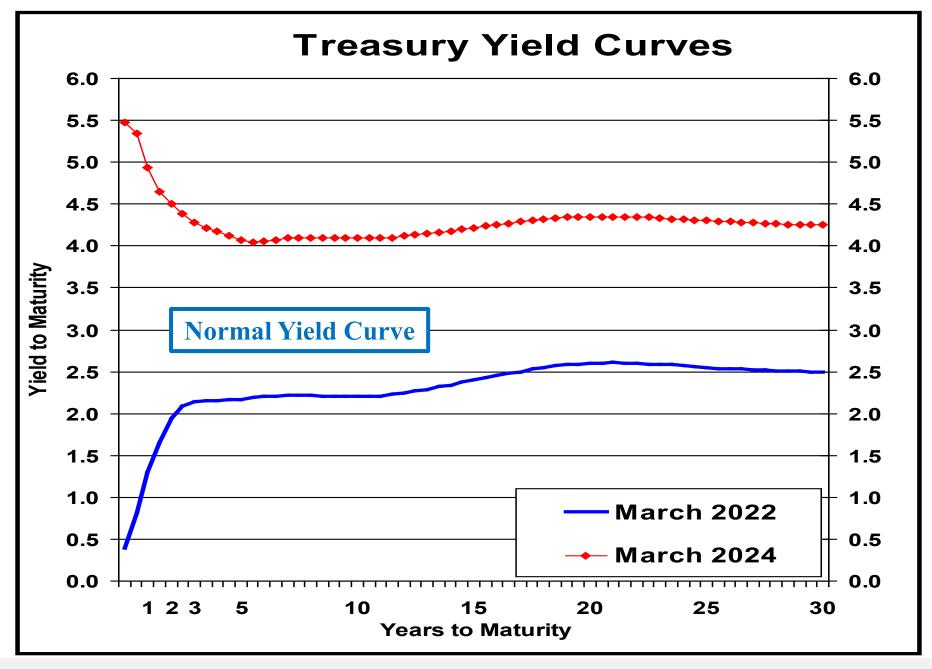




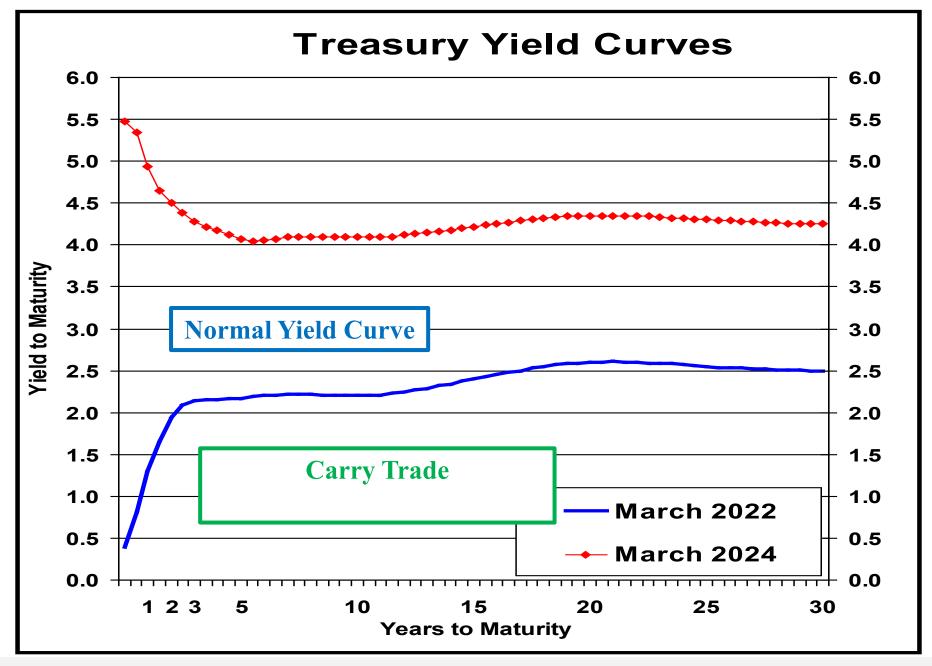




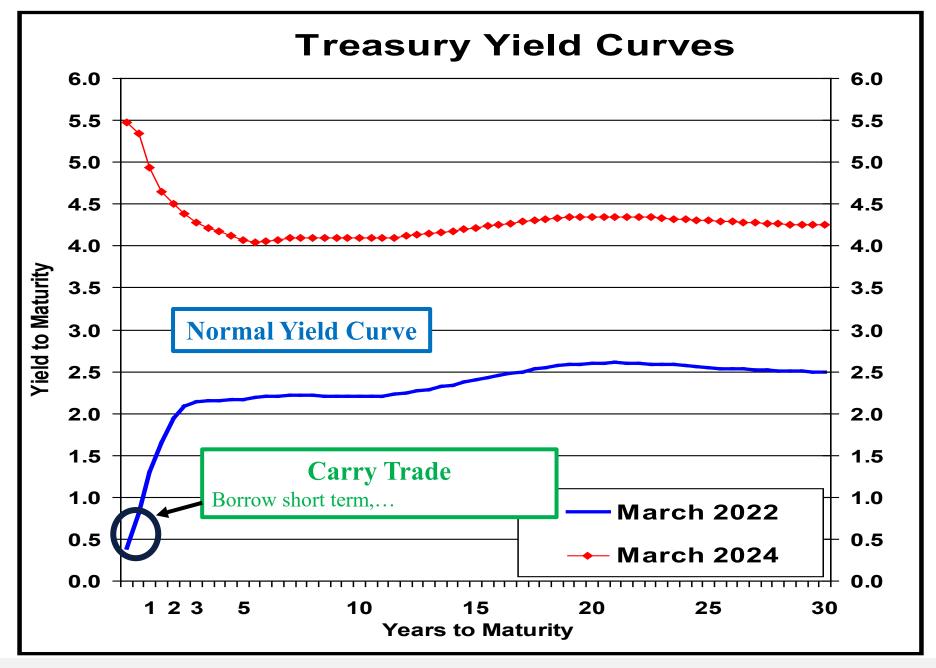




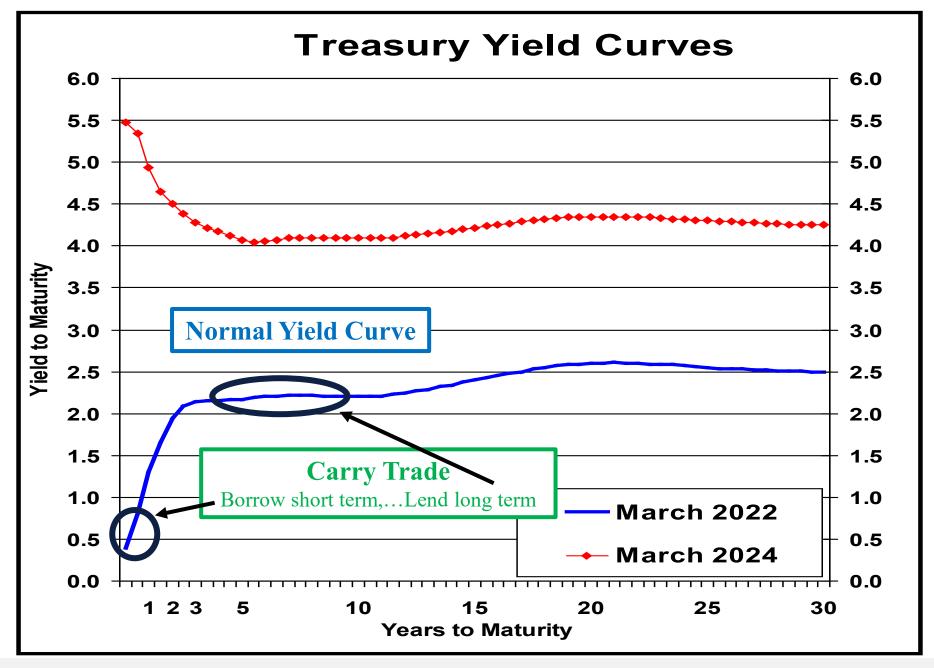




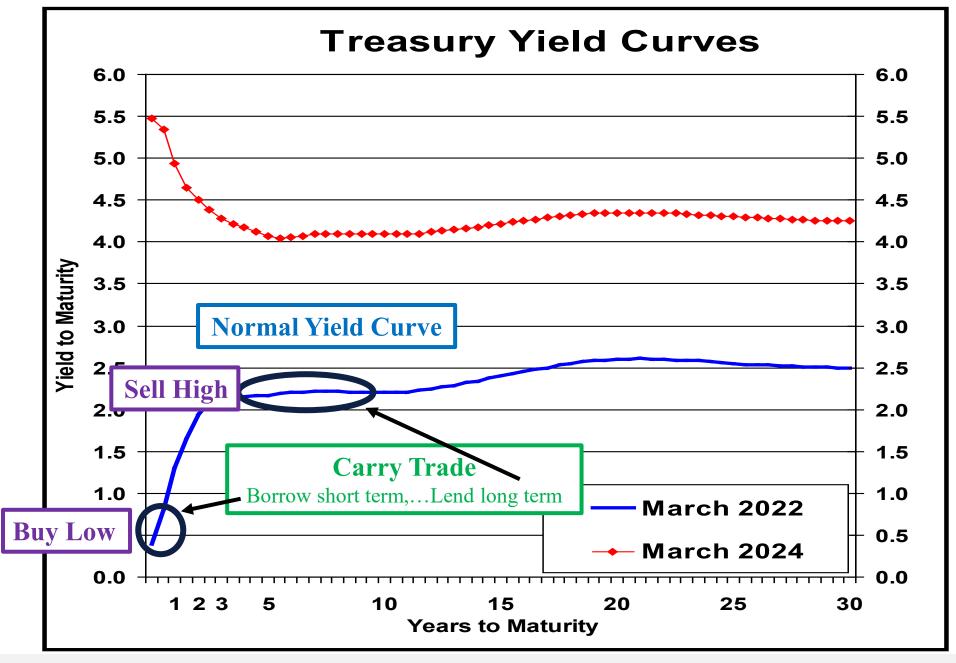




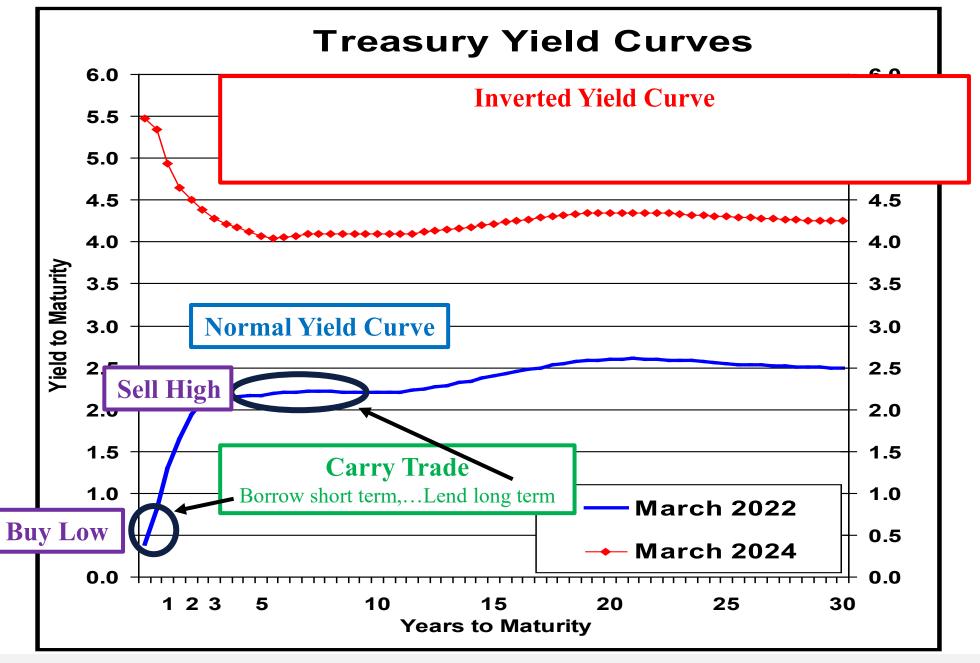




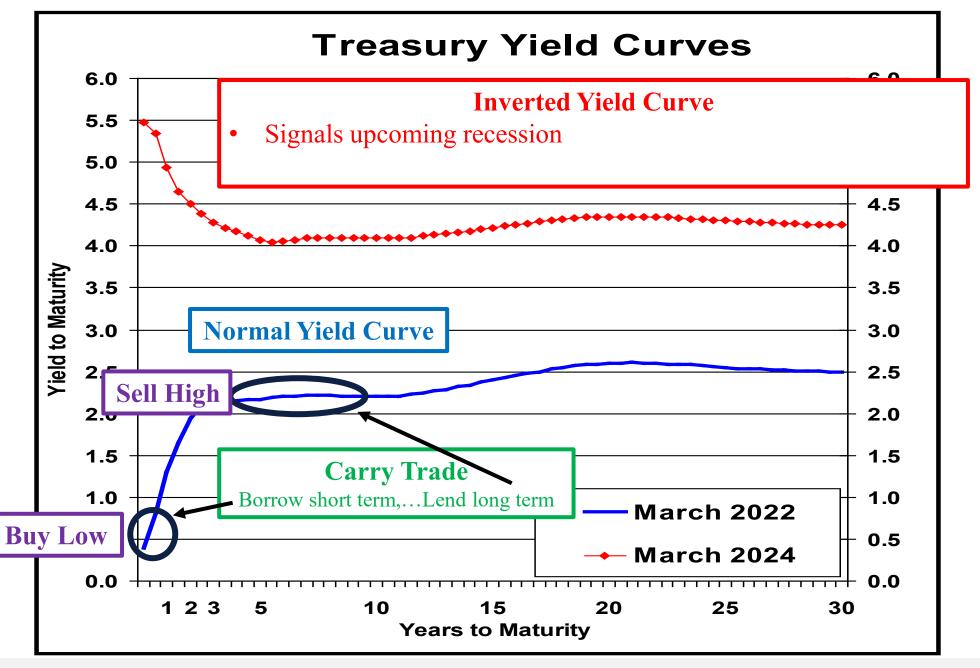




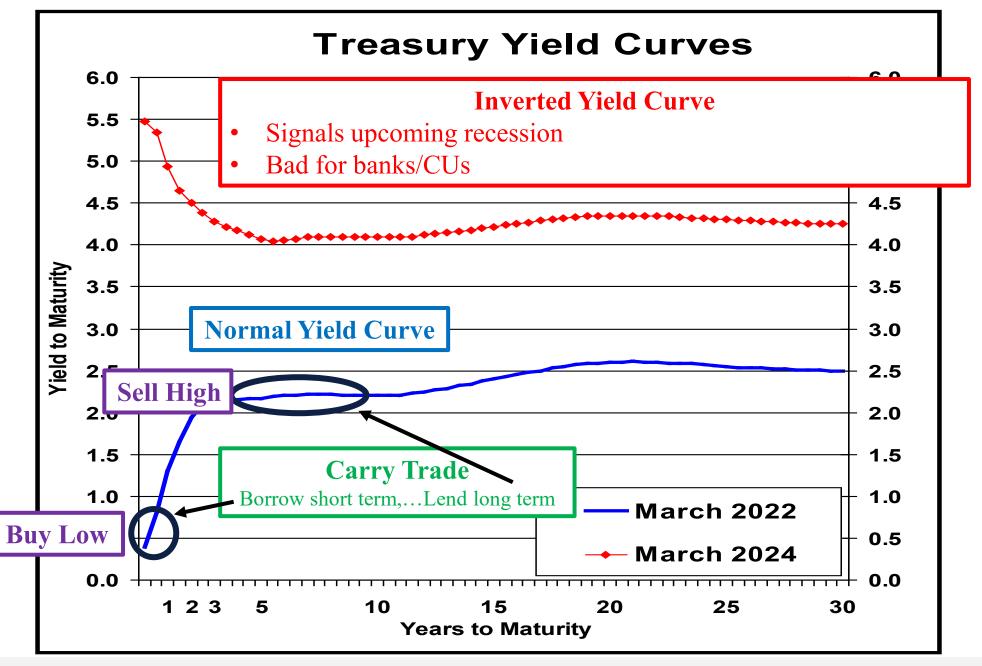




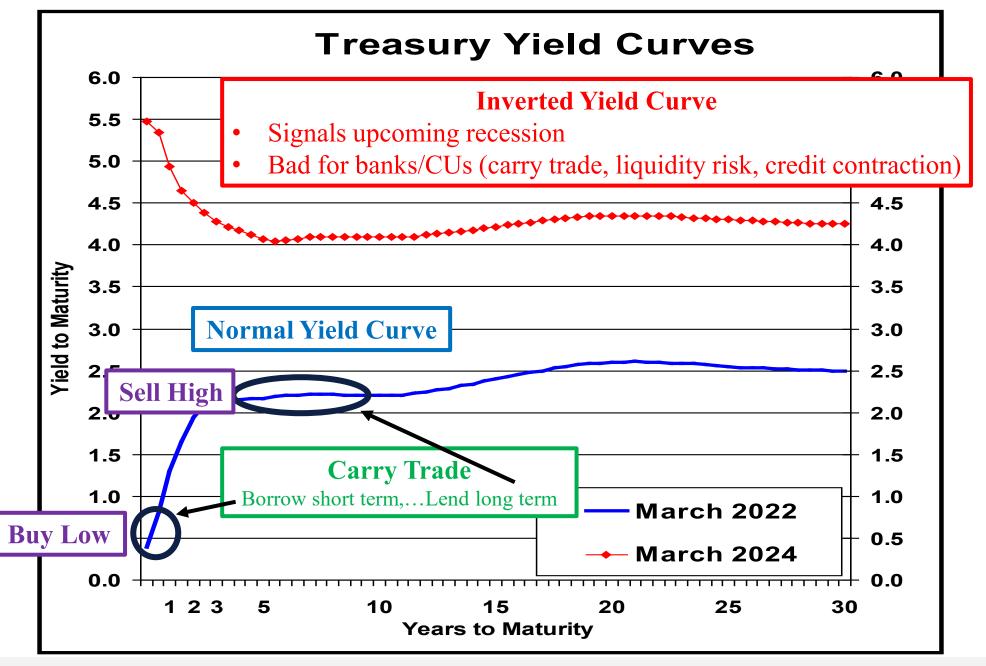




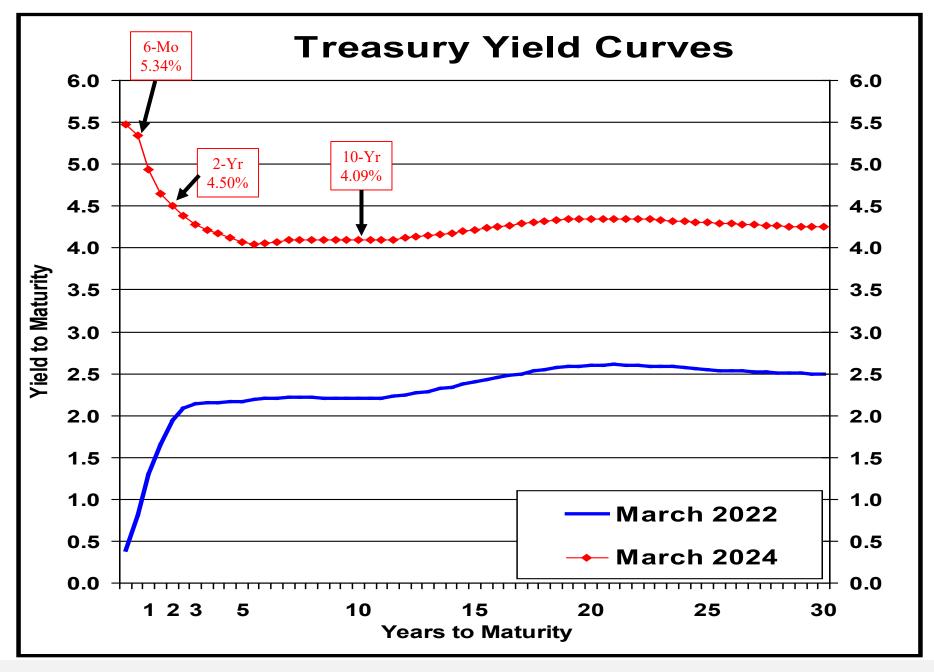




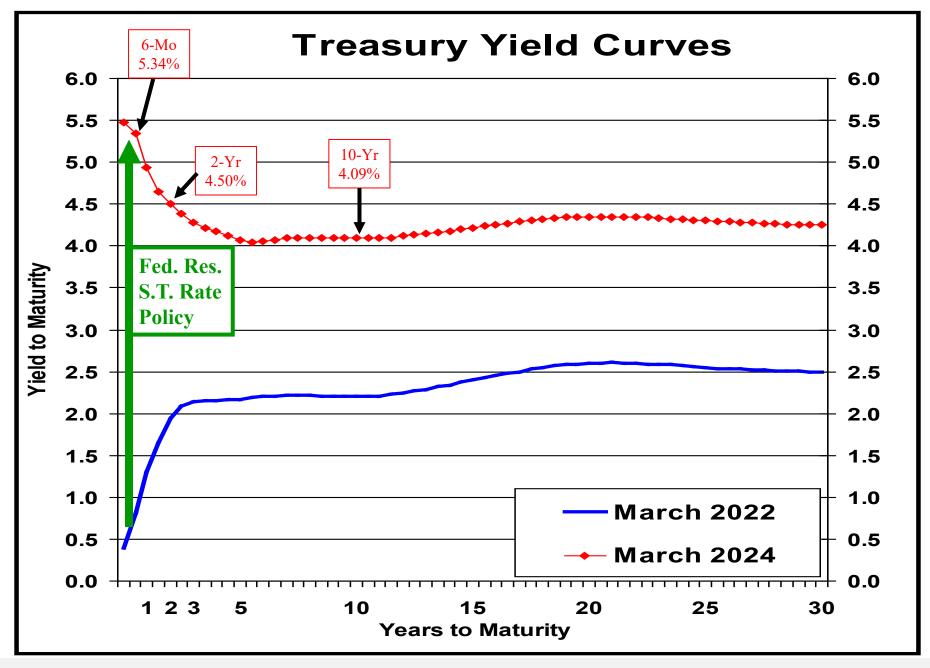




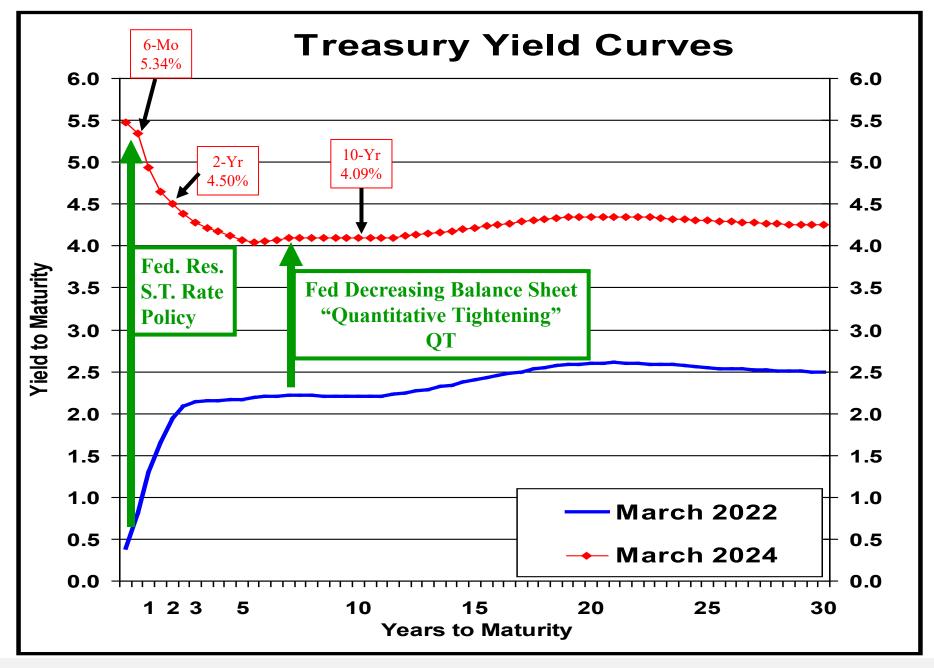




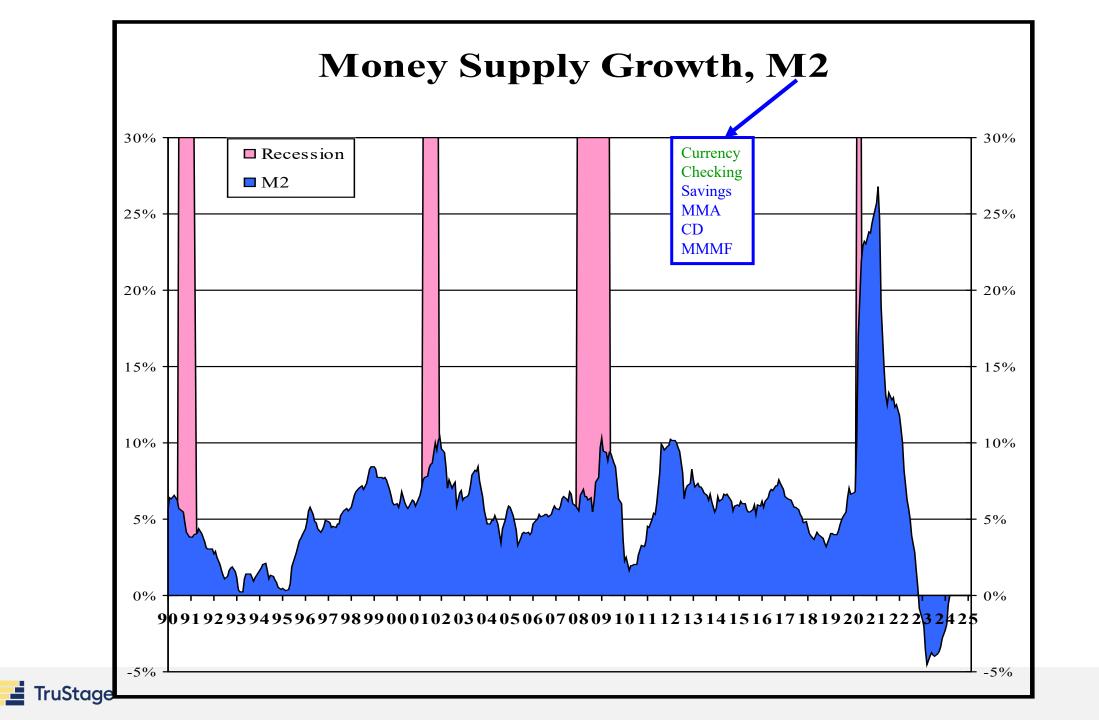


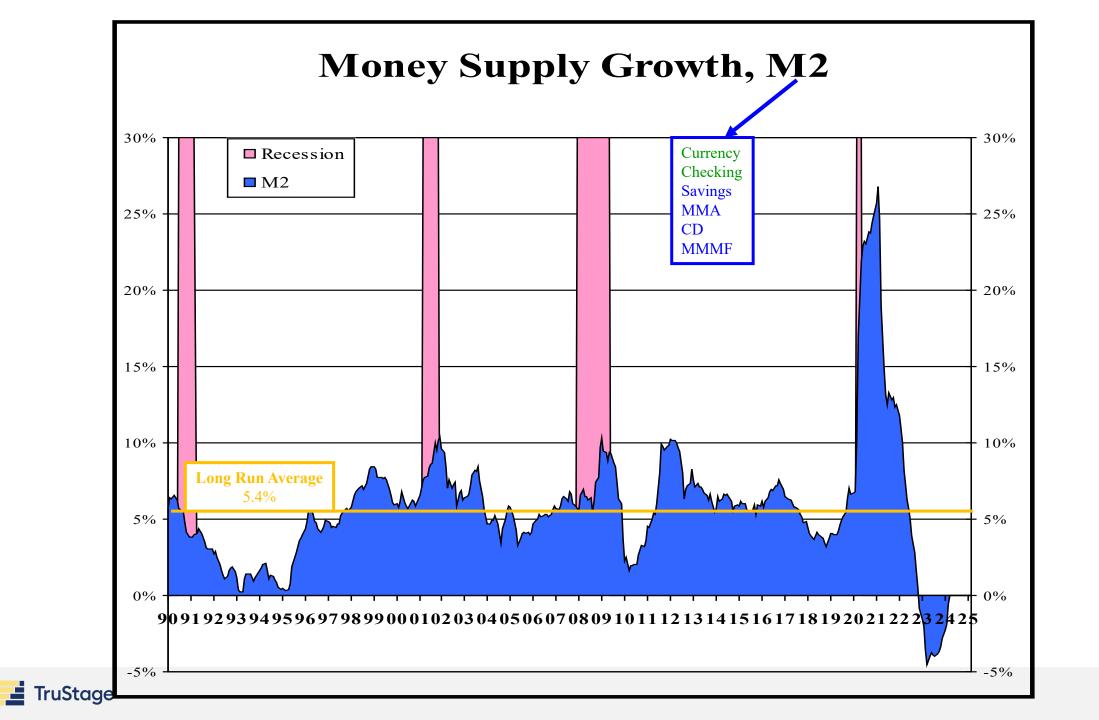


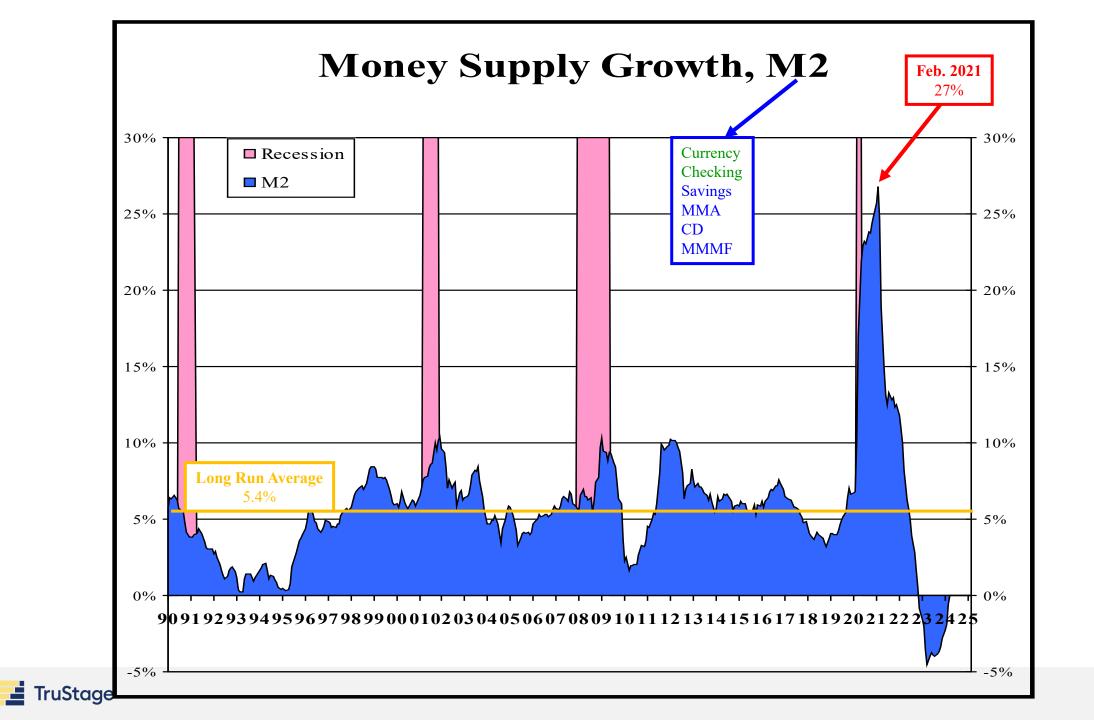


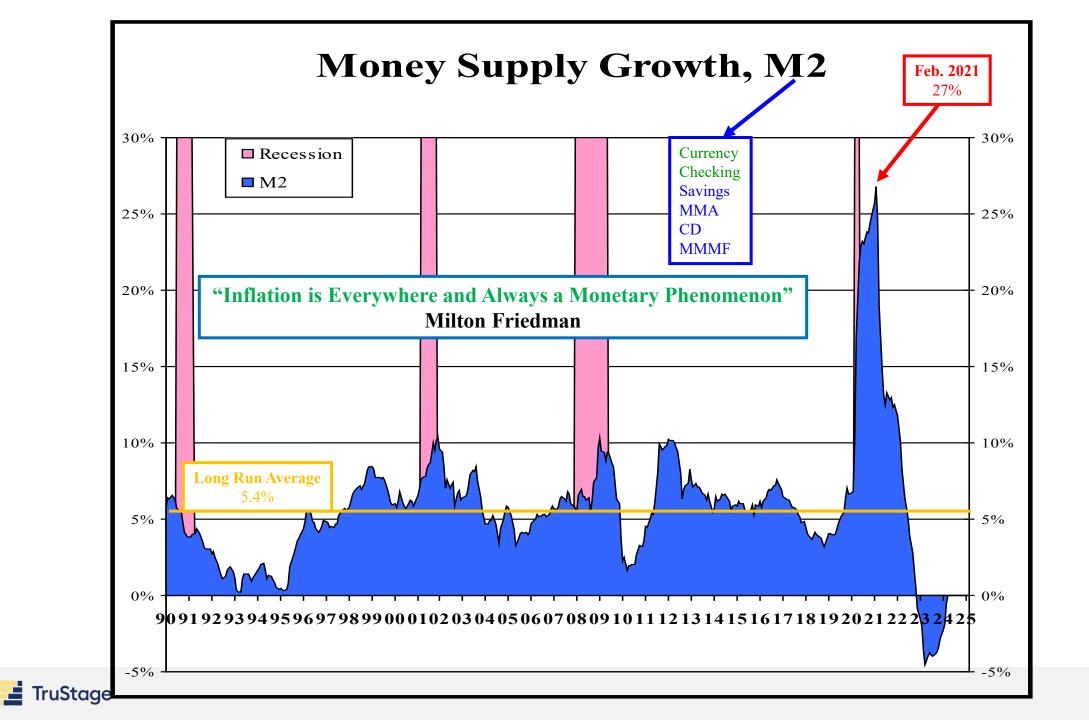


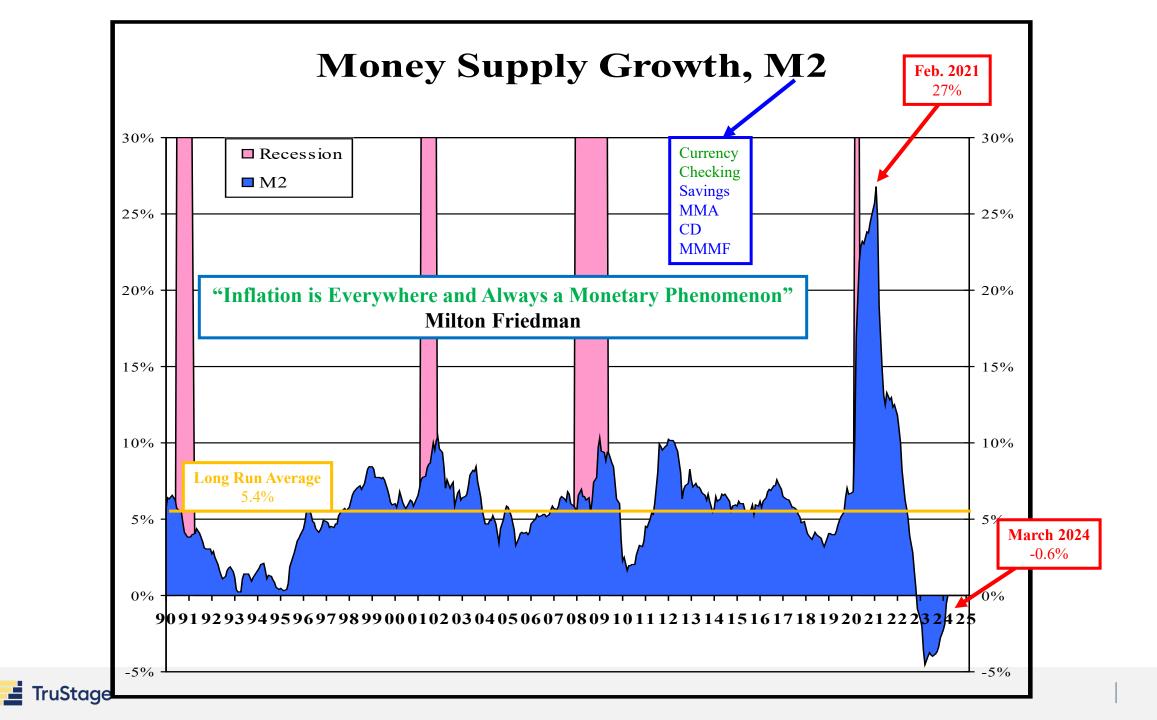


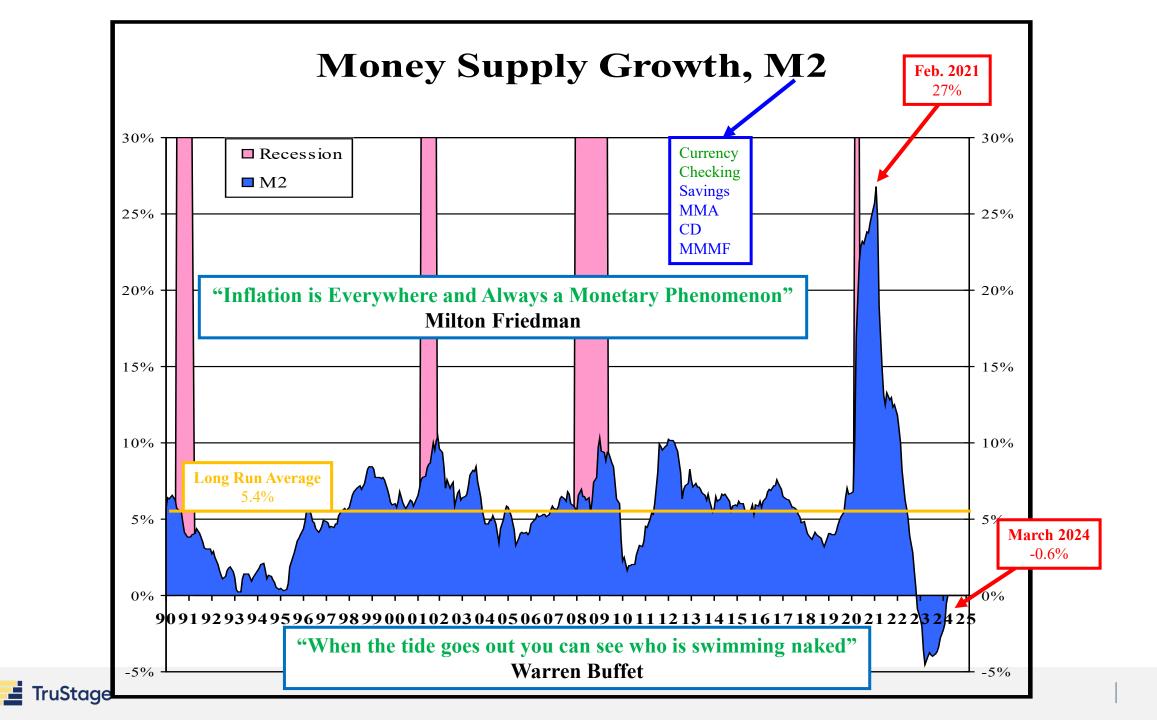


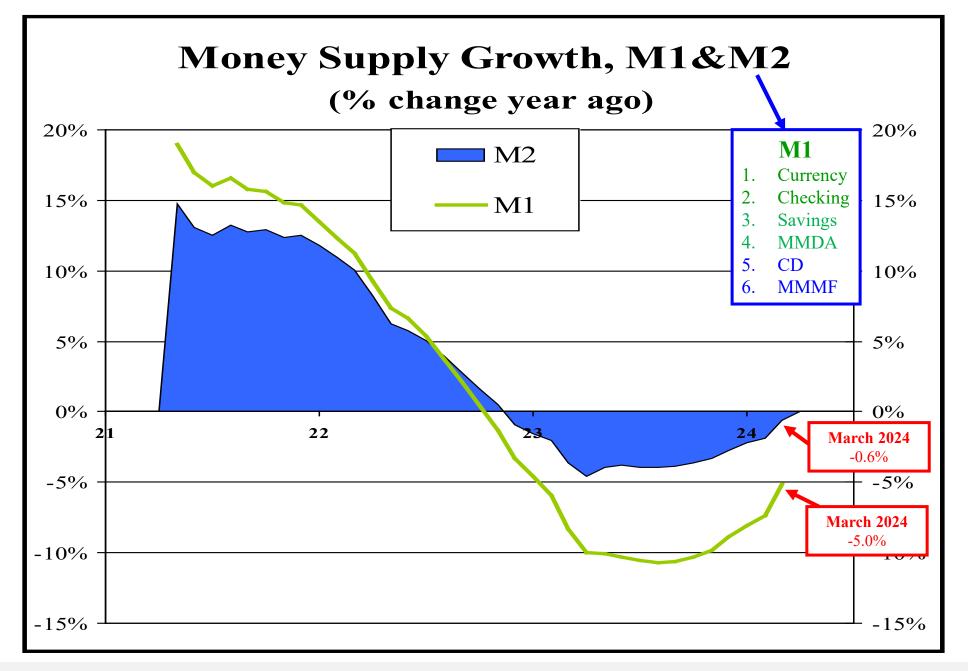




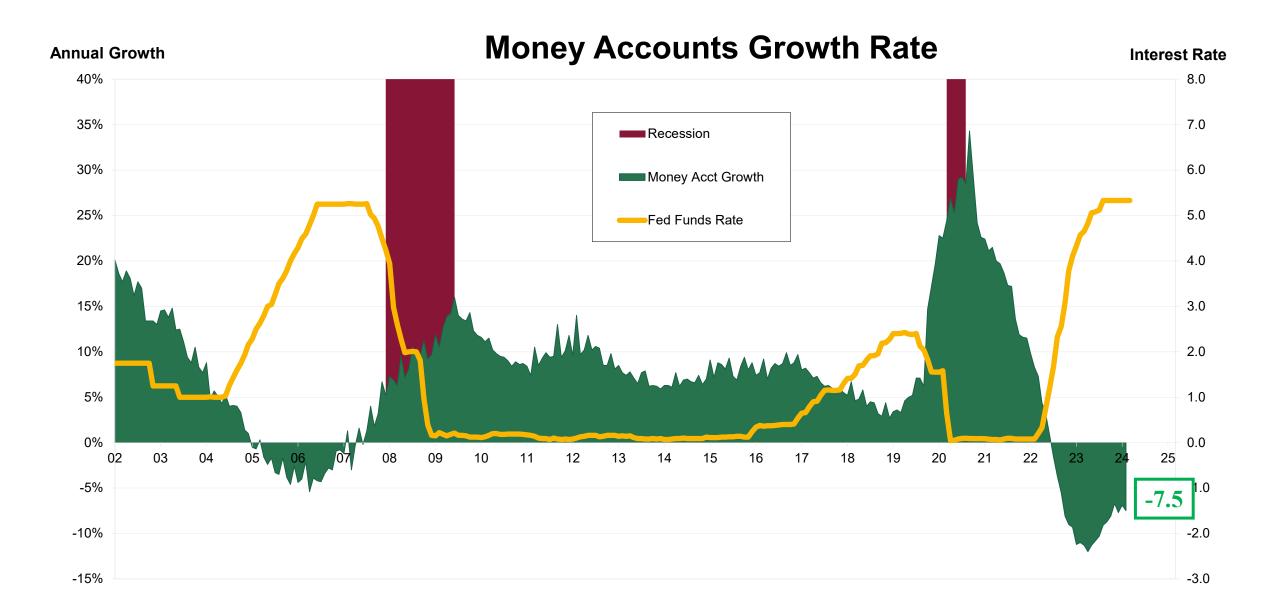




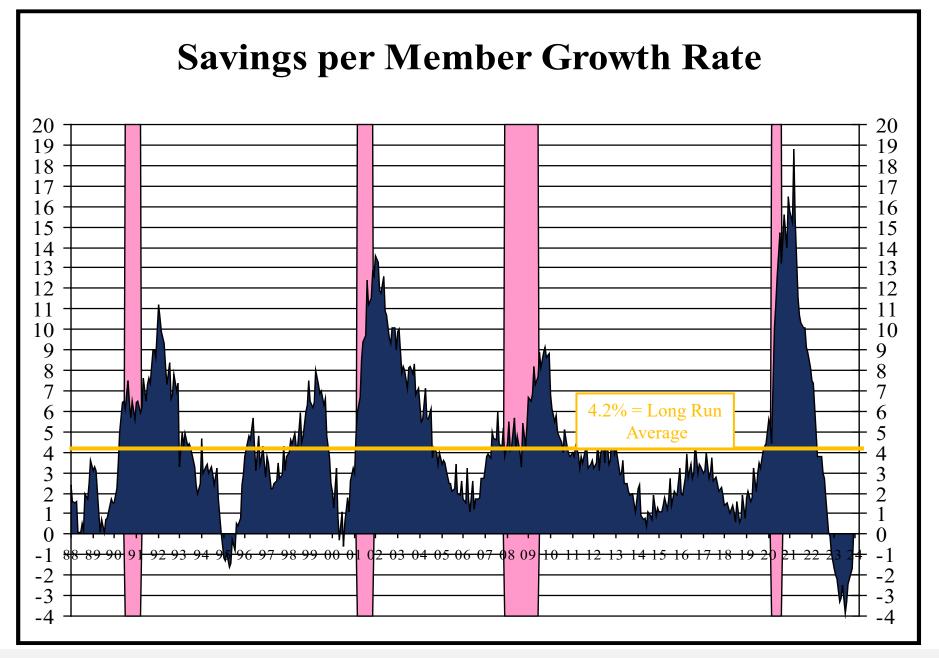




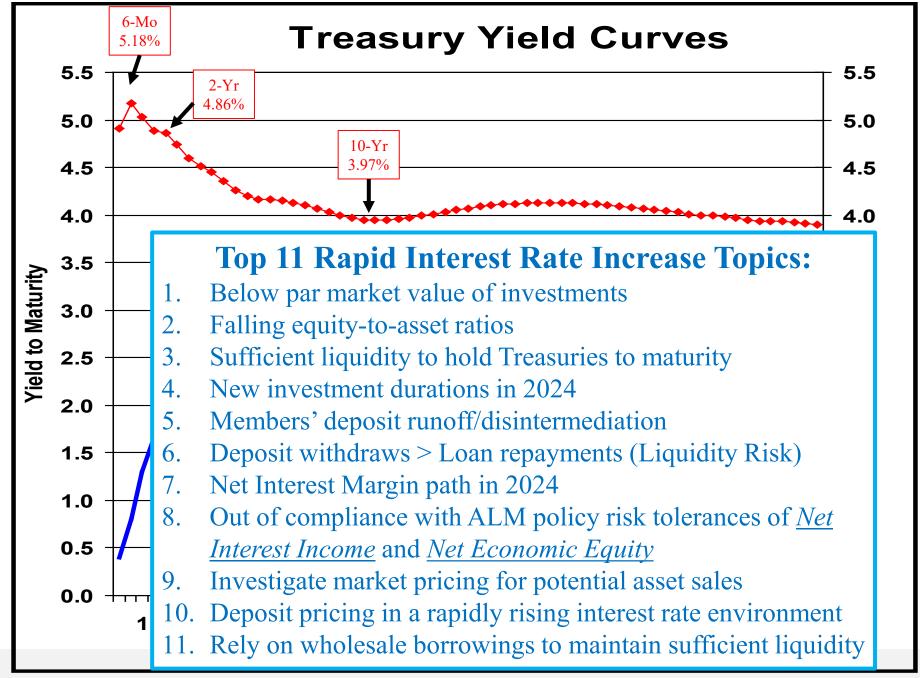
















**Credit Union Balance Sheet** Assets

**Credit Union Balance Sheet Liabilities + Capital Assets** 



Ba

**Assets** 

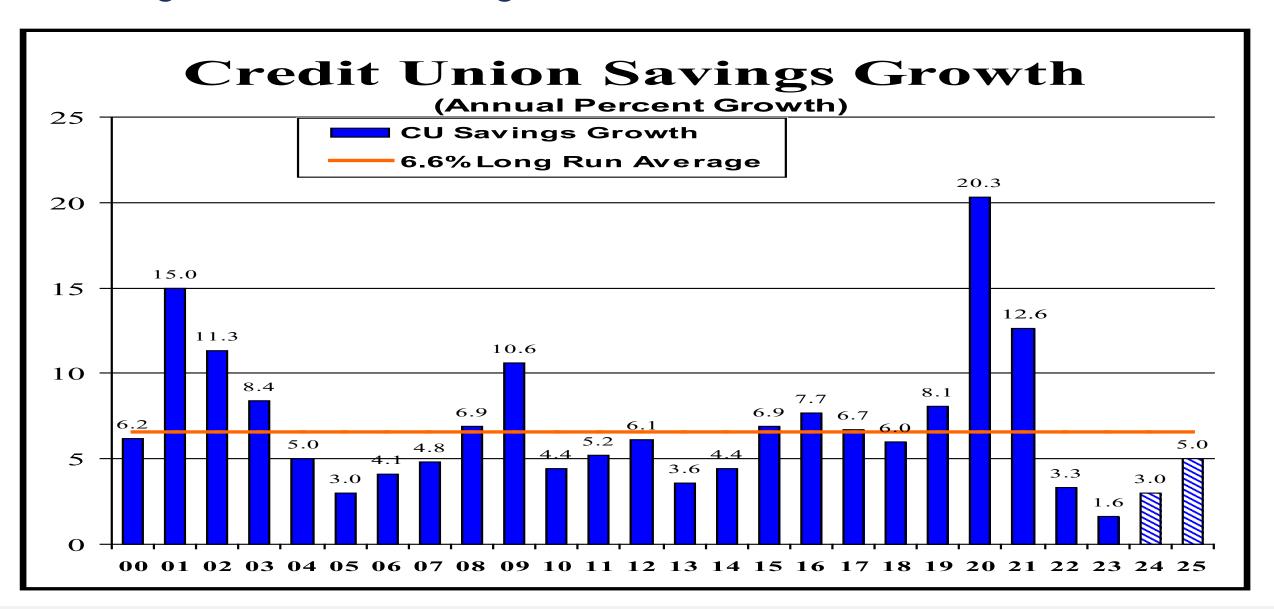
**Credit Union Balance Sheet** 

**Liabilities + Capital** 

## **Deposits**

- Checking Accounts
- Savings
- Money Market Deposits
- Certificates of Deposits

## Slowing Credit Union Savings Growth





**Assets** 

**Liabilities + Capital** 

## **Deposits**

- Checking Accounts
- Savings
- Money Market Deposits
- Certificates of Deposits

## **Borrowings**

- Federal Home Loan Bank
- Corporate Line of Credit
- Fed Funds Purchased
- Bank Term Funding Program



**Assets** 

**Liabilities + Capital** 

## **Deposits**

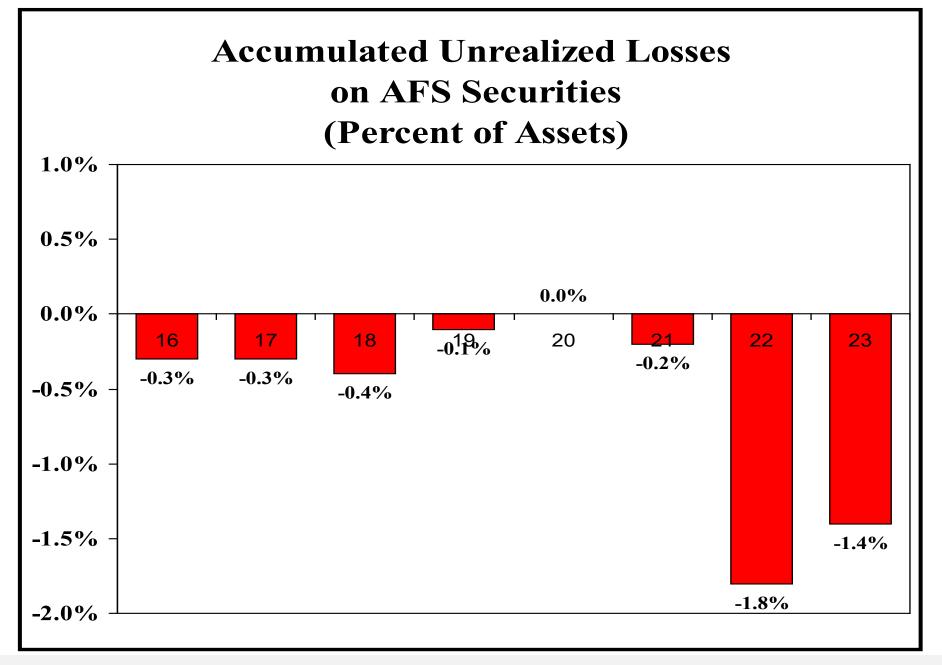
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## **Borrowings**

- Federal Home Loan Bank
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- 1. Undivided Earnings
- 2. Regular Reserves
- 3. Gains (losses) on Available For Sale (AFS) Securities







**Assets** 

**Liabilities + Capital** 

Cash (Reserves)

## **Deposits**

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## **Borrowings**

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**Assets** 

**Liabilities + Capital** 

## Cash (Reserves)

#### **Fixed Assets**

- Land
- Building
- Equipment

## **Deposits**

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**Assets** 

**Liabilities + Capital** 

## Cash (Reserves)

#### **Fixed Assets**

- Land
- Building
- Equipment

#### **Investments**

- < 1 year maturity
- 1–3-year maturity
- > 3-year maturity

## **Deposits**

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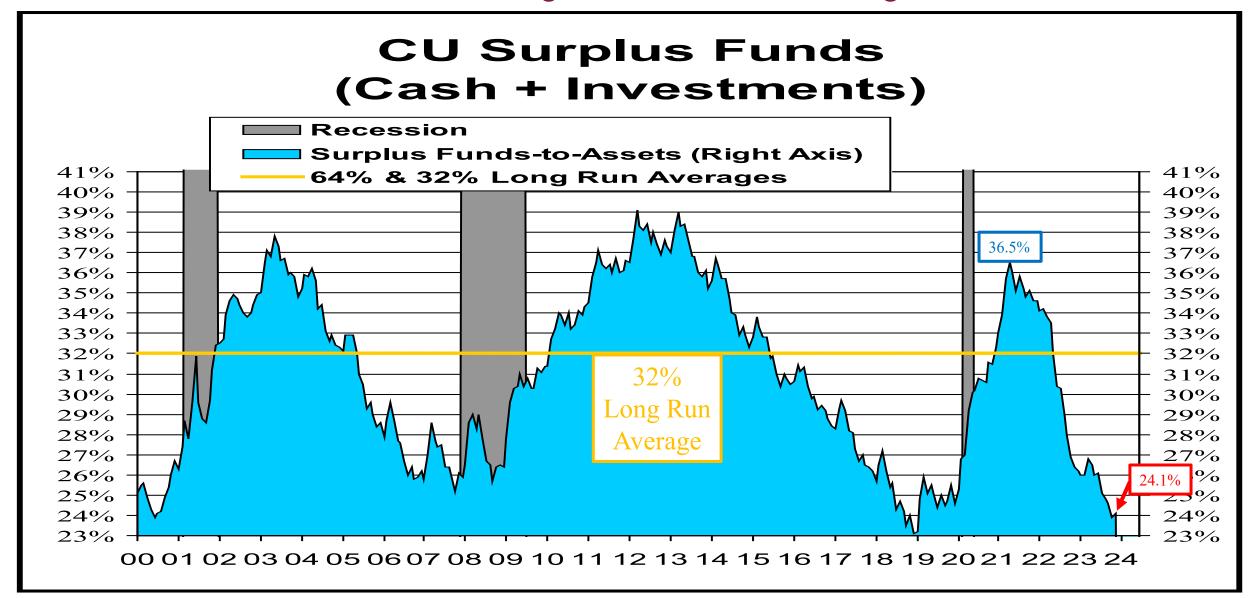
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## Investments Are Falling and Yields Are Rising





**Assets** 

**Liabilities + Capital** 

## Cash (Reserves)

#### **Fixed Assets**

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#### Loans

- Commercial
- Auto
- Home
- Credit Card

## **Deposits**

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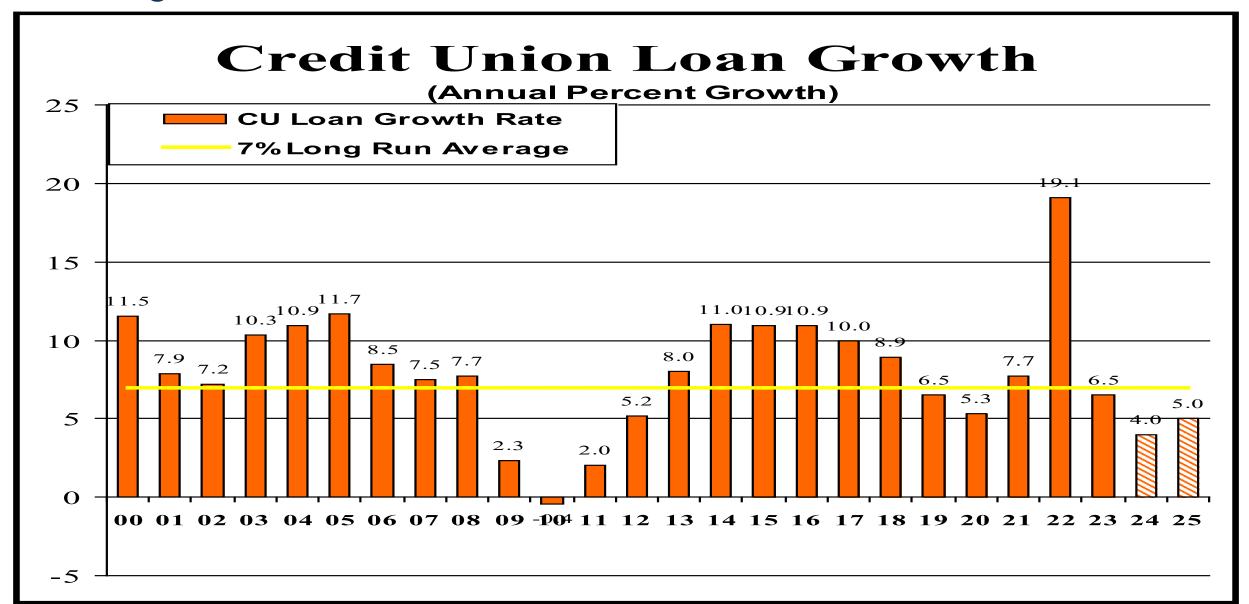
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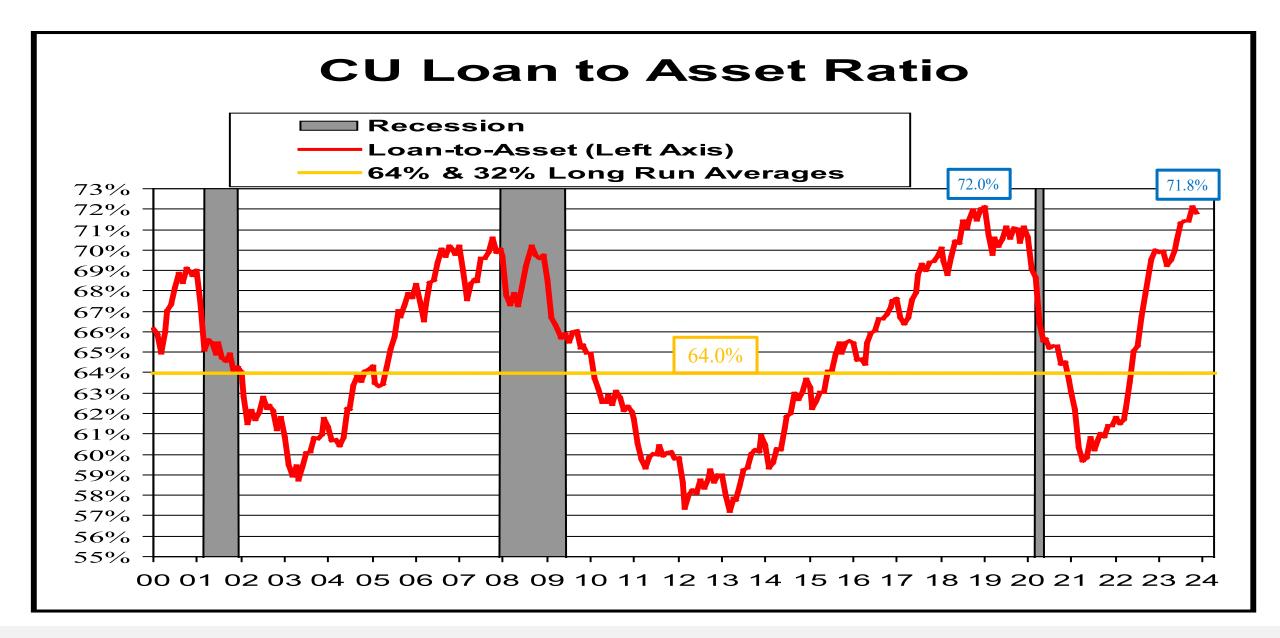
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## Slowing Credit Union Loan Growth









**Assets** 

**Liabilities + Capital** 

## Cash (Reserves)

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#### **Assets**

**Liabilities + Capital** 

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**Allowance for Loan Loss** 

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**Assets** 

Liabilities + Capital

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## **Equity (Net Capital)**

- 1. Undivided Earnings
- 2. Regular Reserves
- 3. Gains (losses) on Available For Sale (AFS) Securities

"Non progredi est regredi"

**Assets** 

Liabilities + Capital

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"Non progredi est regredi"

To not go forward is to go backward

\$



Liabilities + Capital

#### **Assets**

## Cash (Reserves)

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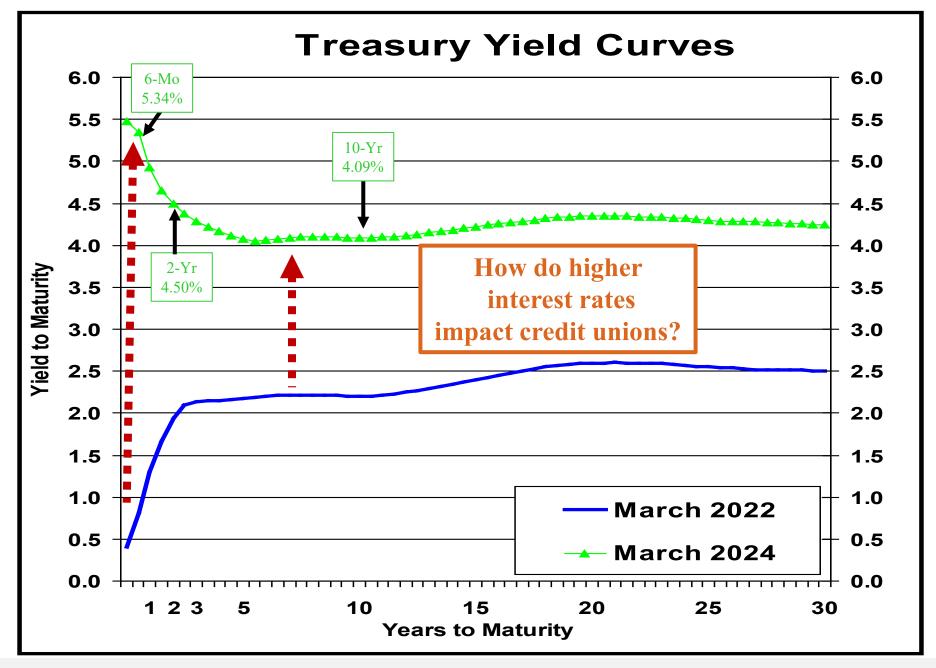
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- **Undivided Earnings**
- Regular Reserves
- Gains (losses) on Available For Sale (AFS) Securities

## "Non progredi est regredi"

To not go forward is to go backward

If you're not growing, you're dying





**Assets** 

Liabilities + Capital

How do higher interest rates impact credit unions?

## Cash (Reserves)

#### **Fixed Assets**

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#### **Investments**

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**Allowance for Loan Loss** 

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## **Credit Union Balance Sheet**

Assets

Liabilities + Capital

↑ interest rates => ↓ Bond Prices



1. Below par market value of investments

### Cash (Reserves)

#### **Fixed Assets**

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- Equipment

#### **Investments**

- < 1 year maturity
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- > 3-year maturity

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**Allowance for Loan Loss** 

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## **Credit Union Balance Sheet**

**Assets** 

Liabilities + Capital

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**Allowance for Loan Loss** 

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## **Equity** (Net Capital)

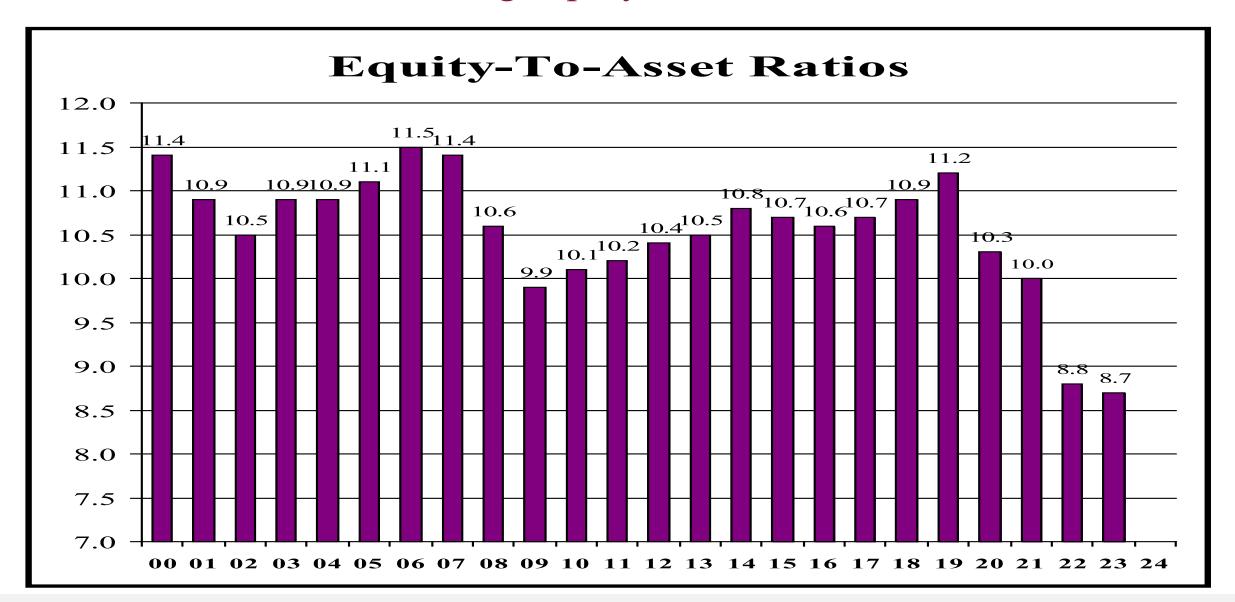
- **Undivided Earnings**
- Regular Reserves
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2. Falling equity-to-asset ratios

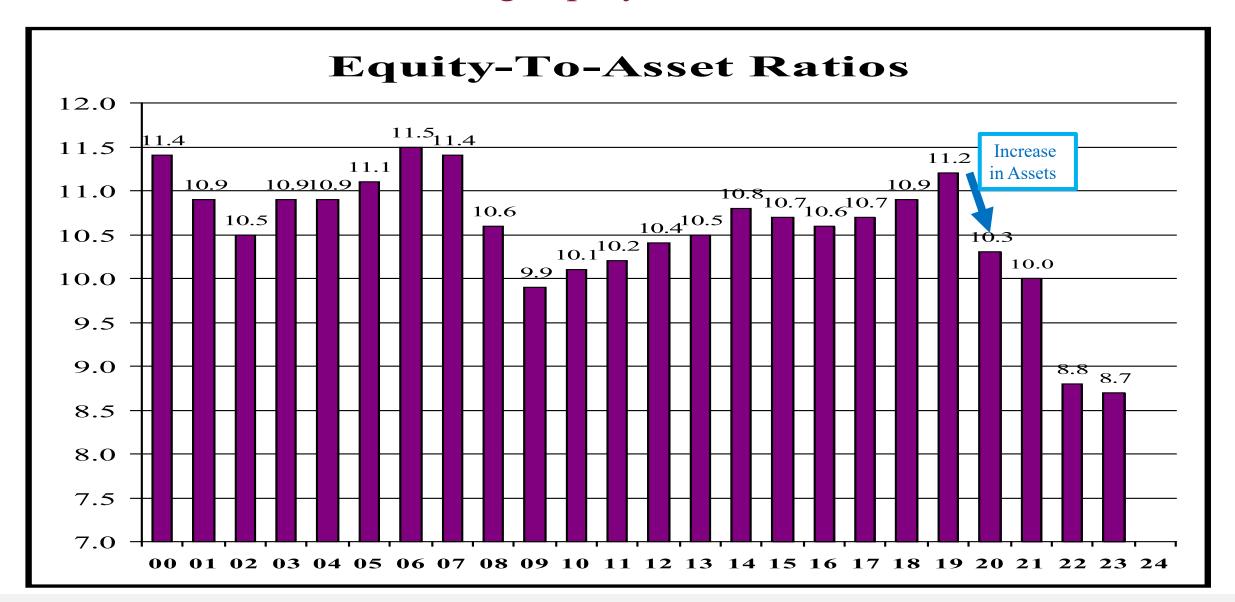
1. Below par market value of investments

## Falling Equity Ratios



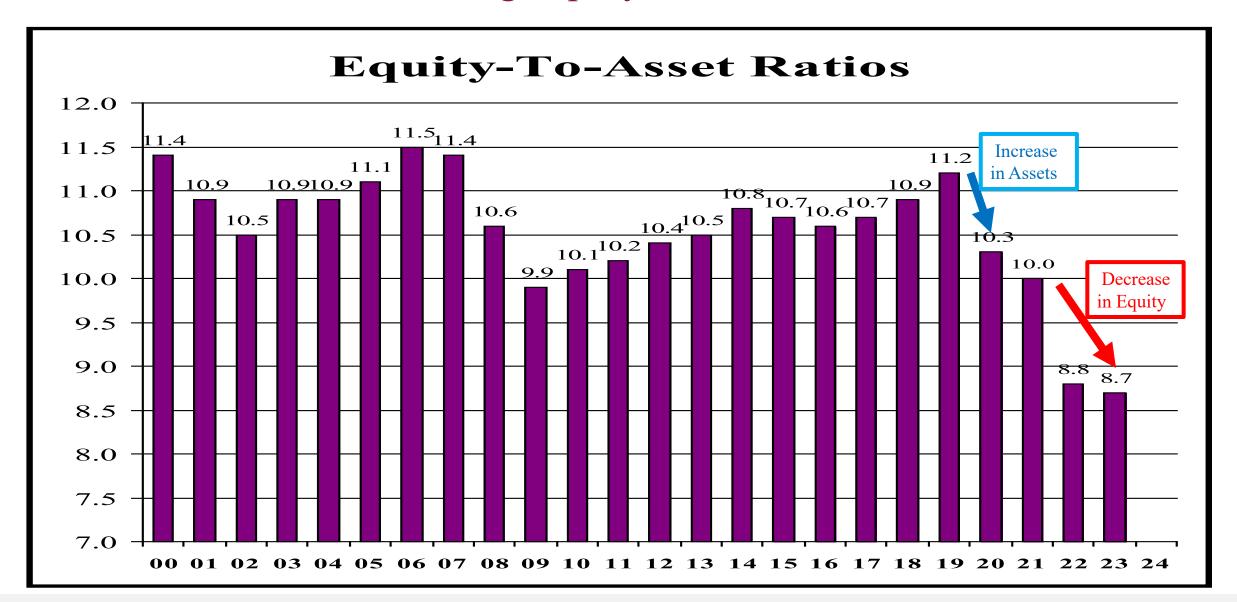


## Falling Equity Ratios

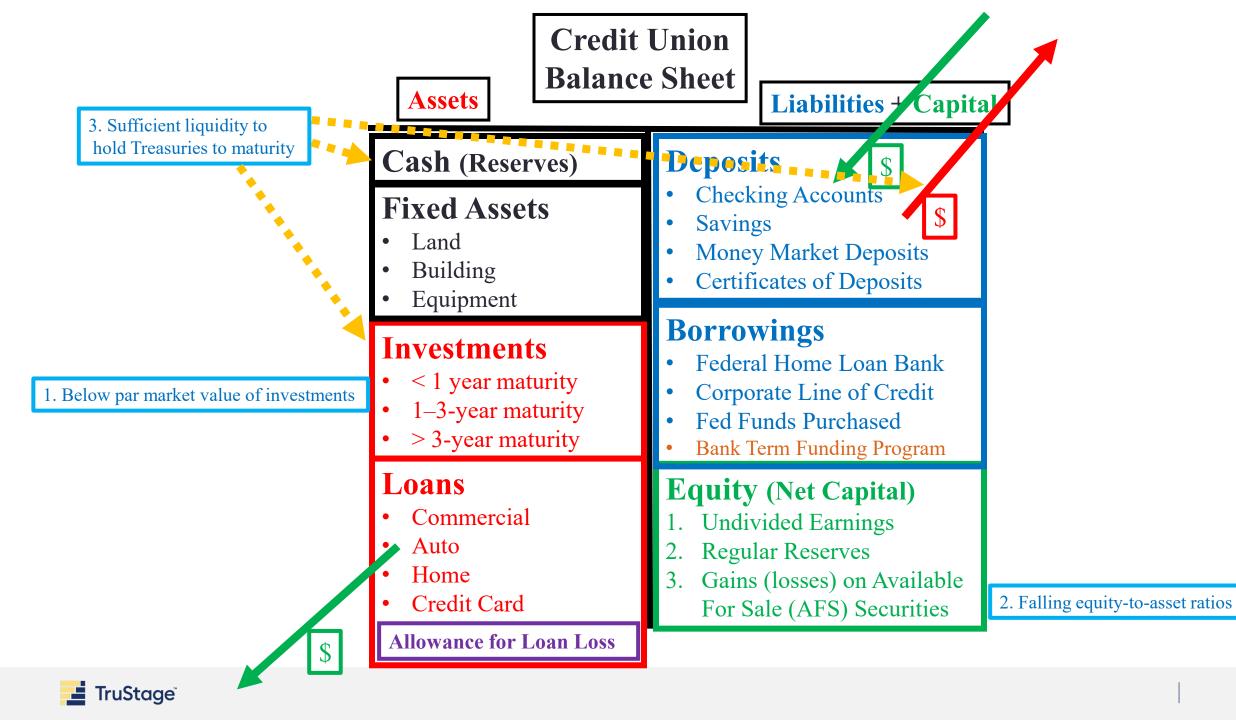




## Falling Equity Ratios







## **Credit Union Balance Sheet**

Liabilities + Capital

3. Sufficient liquidity to hold Treasuries to maturity

1. Below par market value of investments

4. New investment maturities in 2024

#### Cash (Reserves)

#### **Fixed Assets**

- Land
- Building

Assets

• Equipment

#### **Investments**

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**Allowance for Loan Loss** 

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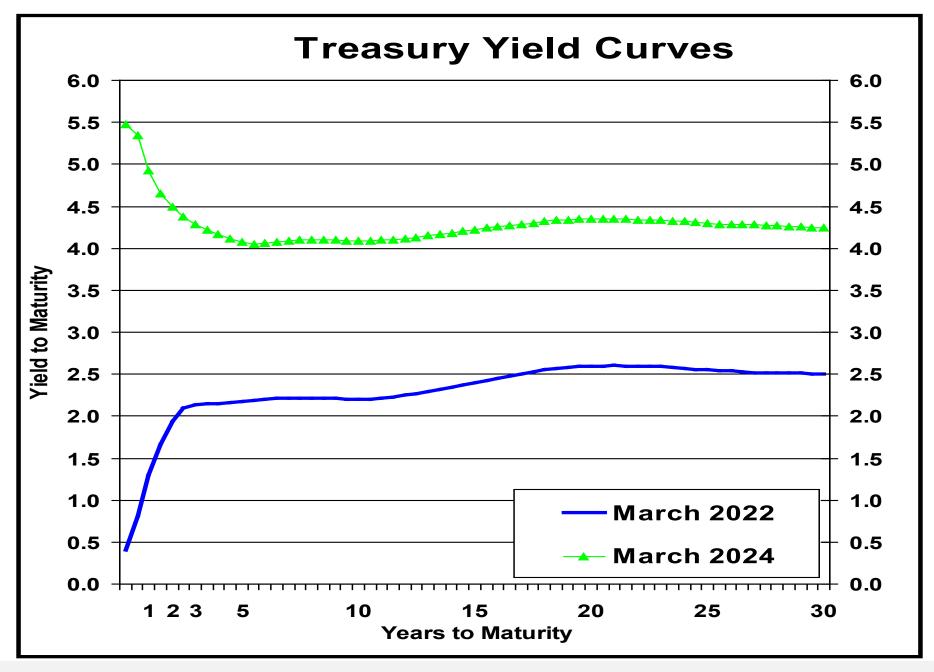
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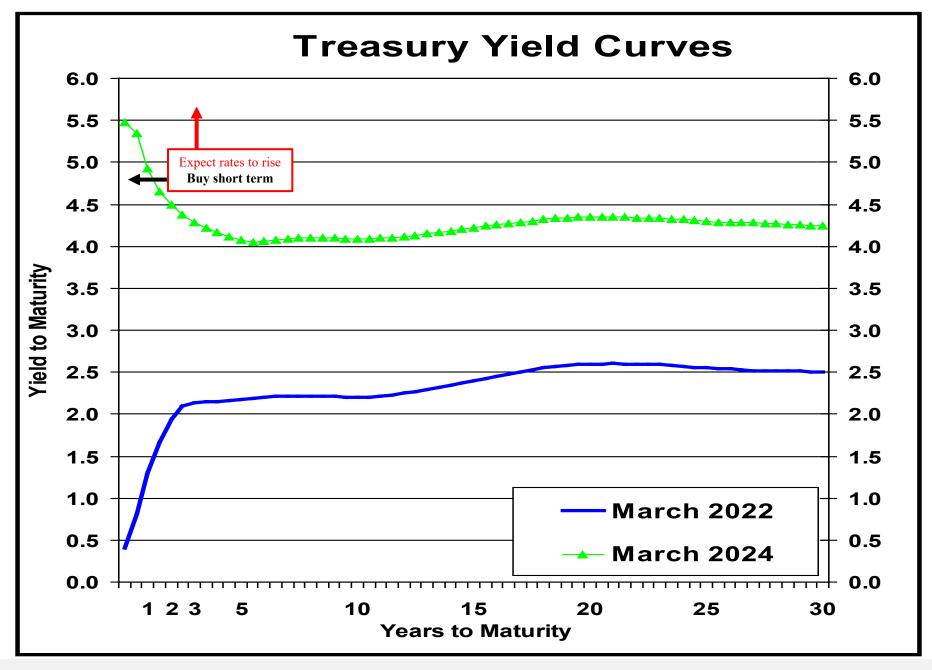
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TruStage

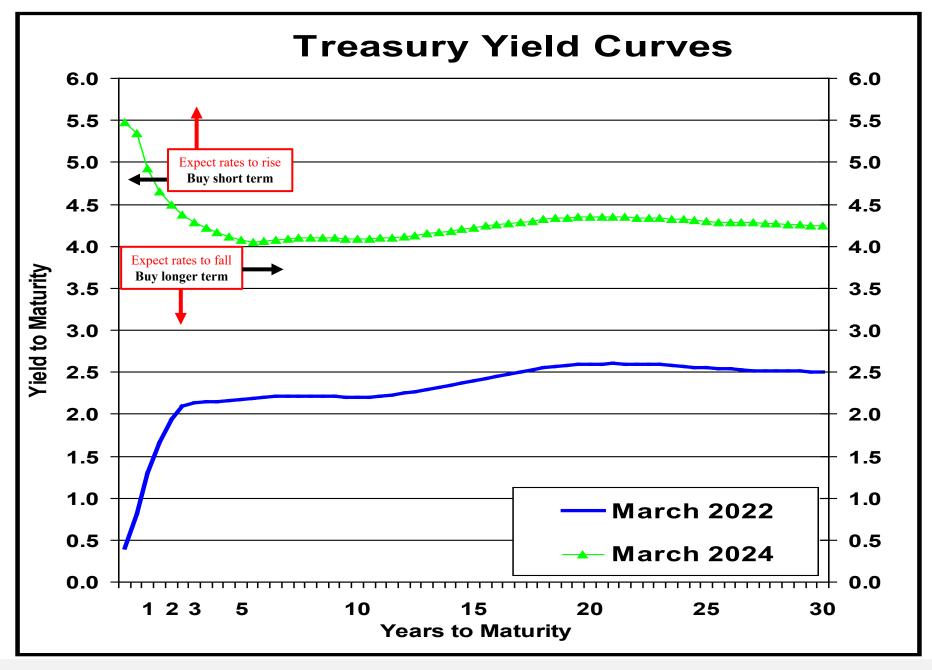
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**Credit Union Balance Sheet** 

Liabilities + Capital

3. Sufficient liquidity to hold Treasuries to maturity

1. Below par market value of investments

4. New investment maturities in 2024

#### Cash (Reserves)

#### **Fixed Assets**

- Land
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Assets

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**Allowance for Loan Loss** 

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## **Equity** (Net Capital)

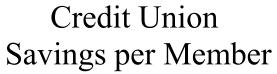
- 1. Undivided Earnings
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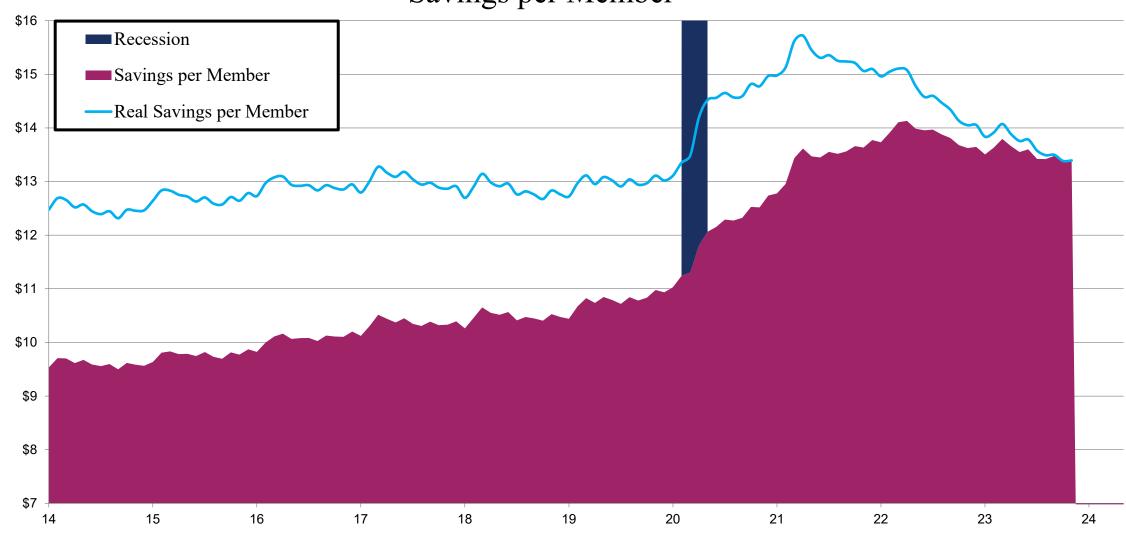
5. Members' deposit runoff/disintermediation



2. Falling equity-to-asset ratios

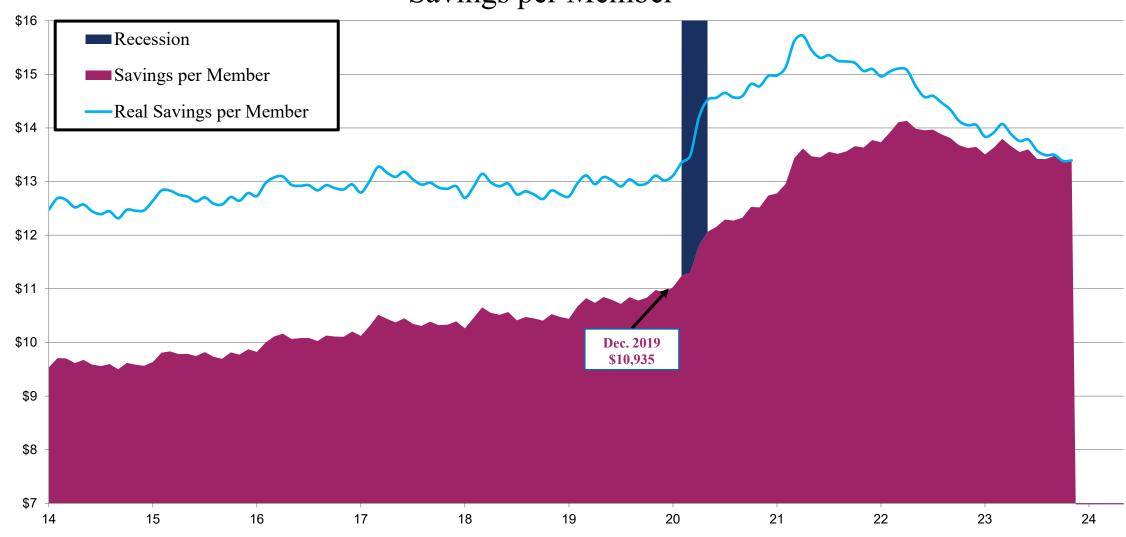






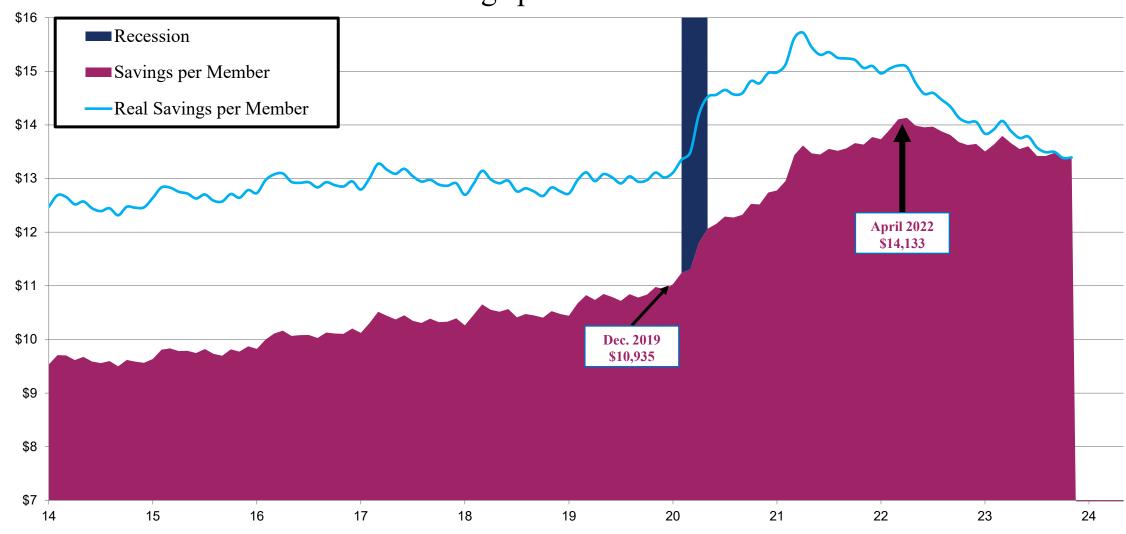


Credit Union Savings per Member



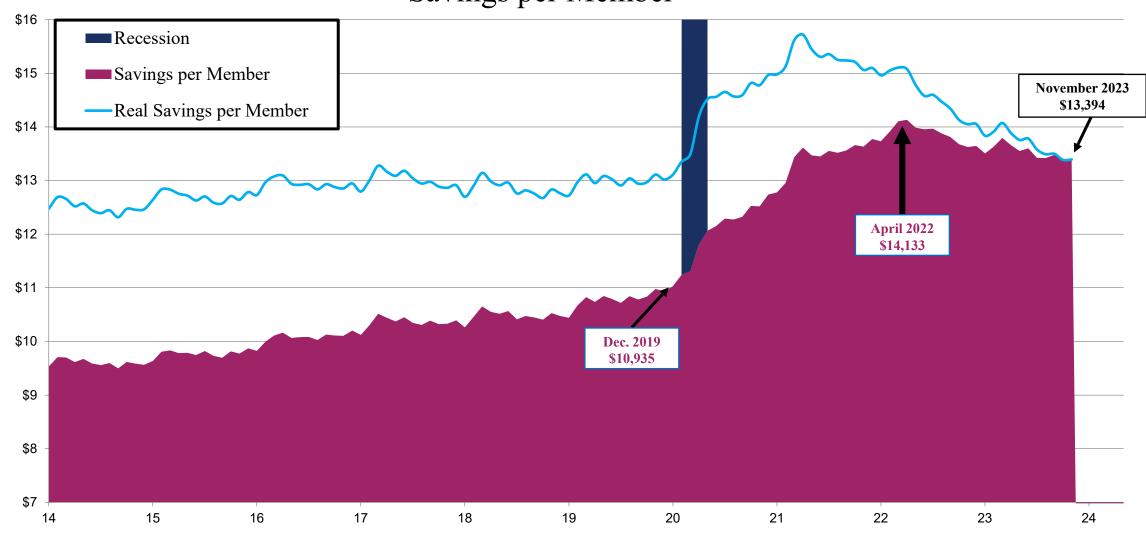


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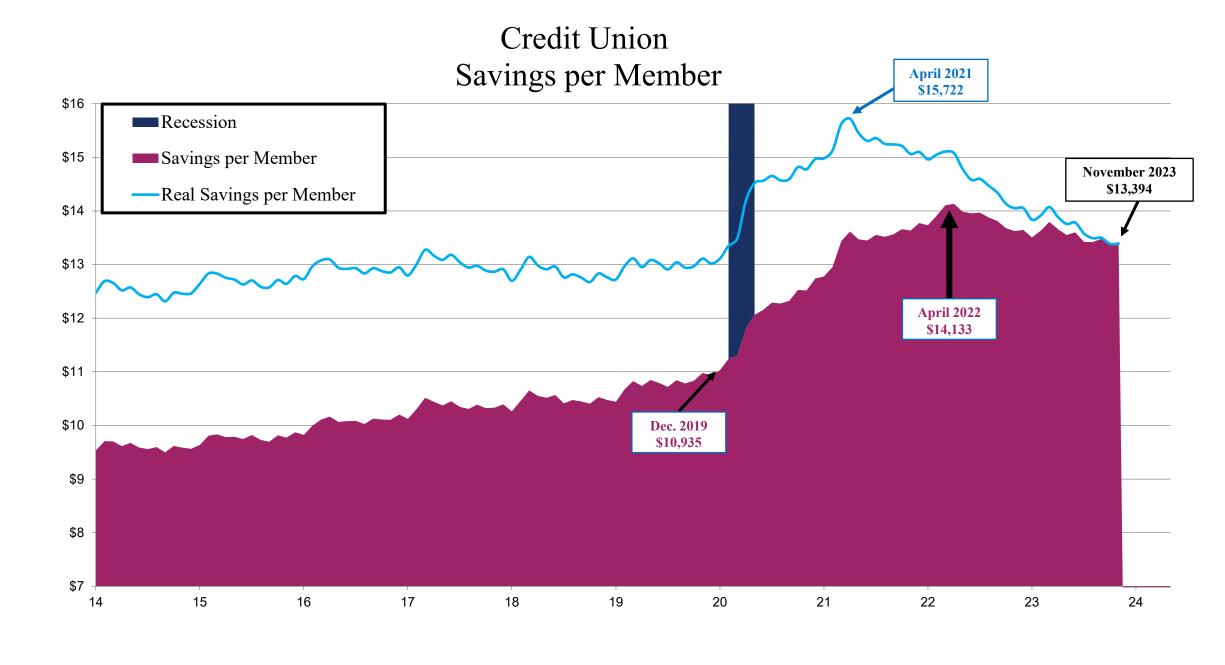




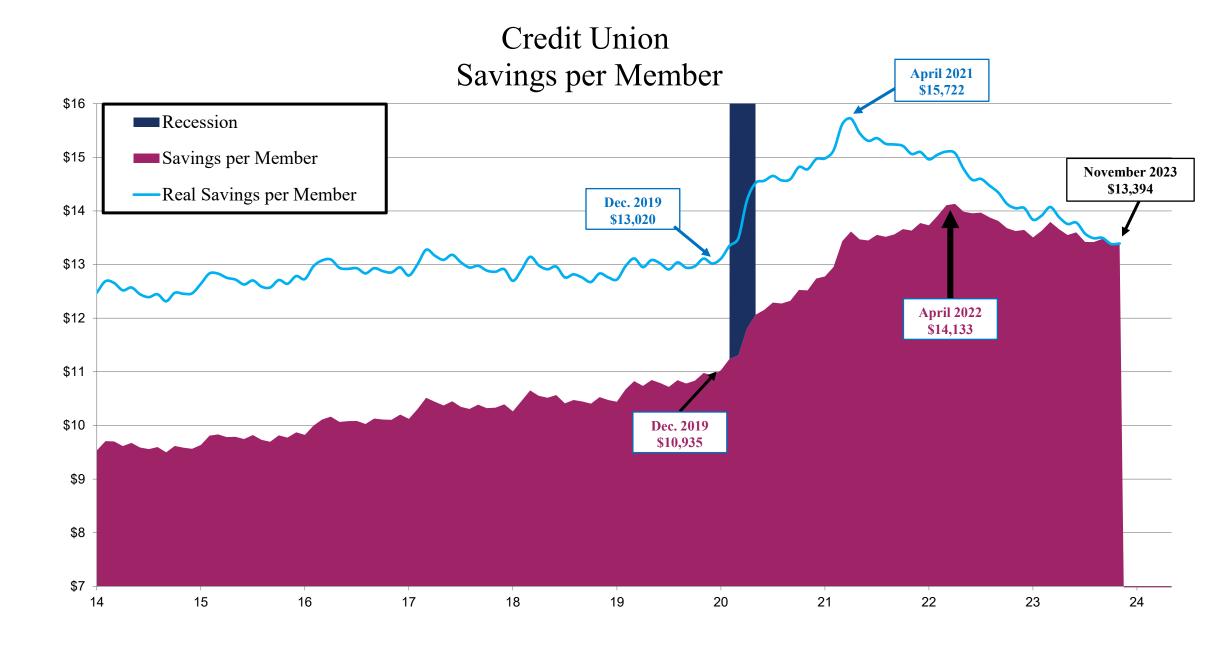
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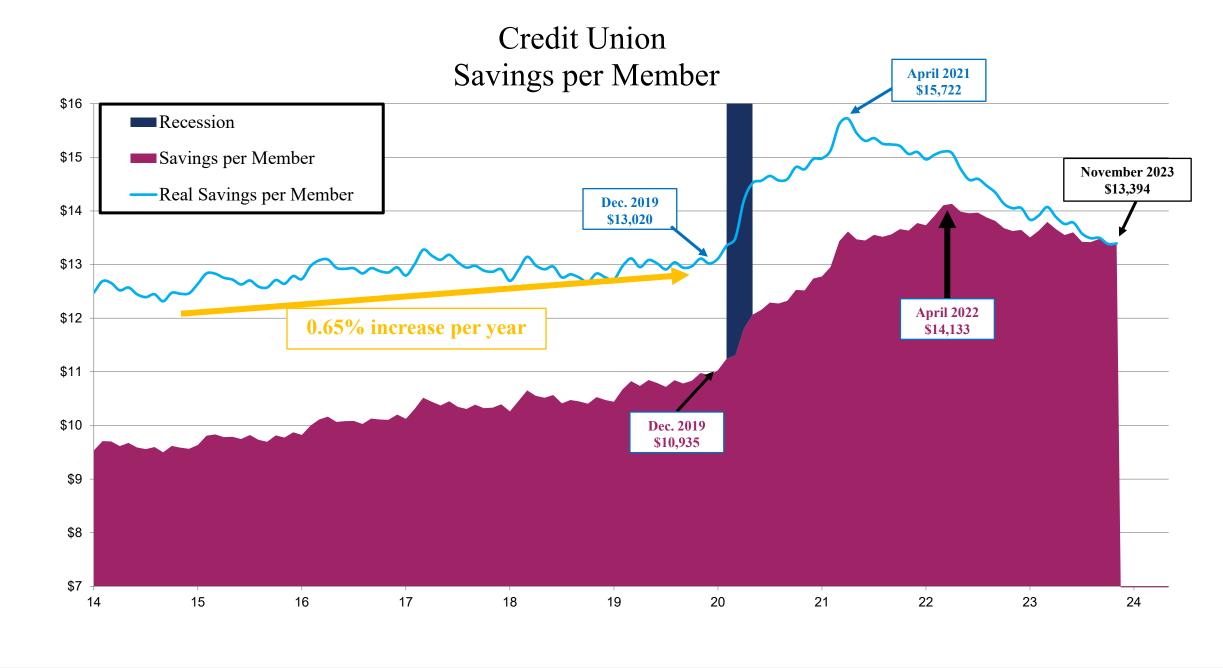




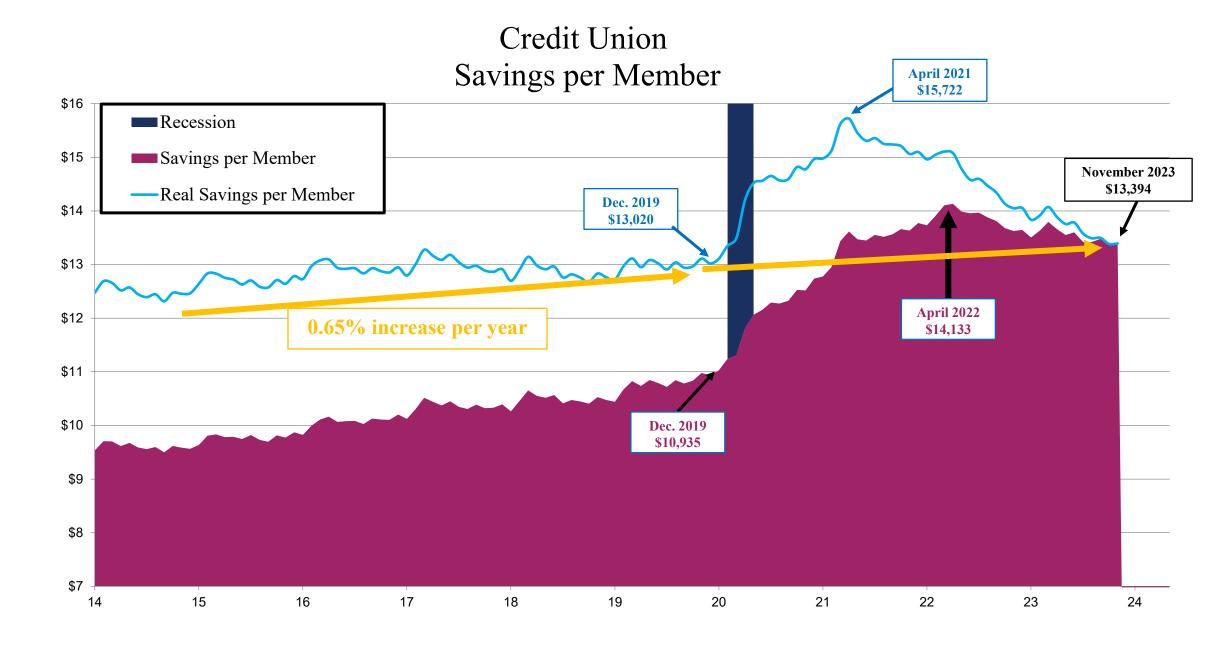
















Liabilities + Capica

3. Sufficient liquidity to hold Treasuries to maturity

. Below par market value of investments

6. Deposit withdraws > Loan repayments

(Liquidity Risk)

4. New investment Maturities in 2024

## Cash (Reserves)

#### **Fixed Assets**

- Land
- Building

**Assets** 

• Equipment

#### **Investments**

- < 1 year maturity
- 1–3-year maturity
- > 3-year maturity

#### Loans

- Commercial
- Auto
- Home
- Creat Card

**Mowance for Loan Loss** 

#### **Deposits**

- Checking Accounts
- Savings
- Money Market Deposits
- Certificates of Deposits

#### **Borrowings**

- Federal Home Loan Bank
- Corporate Line of Credit
- Fed Funds Purchased
- Bank Term Funding Program

## **Equity (Net Capital)**

- 1. Undivided Earnings
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5. Members' deposit runoff/disintermediation

2. Falling equity-to-asset ratios

TruStage

9



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**⊒** TruStage<sup>™</sup>



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Time (the 4<sup>th</sup> dimension)

2. Fading equity-to-asset ratios

(Liquidity Risk)

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. Below par market value of investments

4. New investment Maturities in 2024

\$





Liabilities + Capital

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Time (the 4th dimension)
Short Run vs Long Run

Short Itali vs Long Itali

2. Fasting equity-to-asset ratios





**Credit Union Balance Sheet** 

Liabilities + Capital

3. Sufficient liquidity to hold Treasuries to maturity

1. Below par market value of investments

6. Deposit withdraws > Loan repayments

(Liquidity Risk)

4. New investment Maturities in 2024

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5. Members' deposit runoff/disintermediation

#### **Time**

(the 4<sup>th</sup> dimension)

#### **Short Run vs Long Run**

How long it takes for financial instrument interest rates to reprice to current market rates

2. Falling equity-to-asset ratios

5





**Assets** 

**Balance Sheet** 

Liabilities + Capital

3. Sufficient liquidity to hold Treasuries to maturity

. Below par market value of investments

4. New investment Maturities in 2024

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runoff/disintermediation

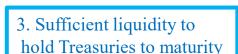
5. Members' deposit

2. Falling equity-to-asset ratios

TruStage

6. Deposit withdraws > Loan repayments

(Liquidity Risk)



. Below par market value of investments

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(Liquidity Risk)

4. New investment Maturities in 2024

9. Investigate market pricing

for potential asset sales



#### **Balance Sheet**

Liabilities + Capita

### Cash (Reserves)

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TruStage

8. Out of compliance with **ALM policy** risk tolerances of Net Interest Income and Net Economic Equity **Balance Sheet** 

Liabilities + Capita

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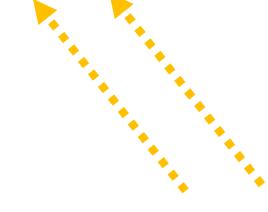
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## **Equity (Net Capital)**

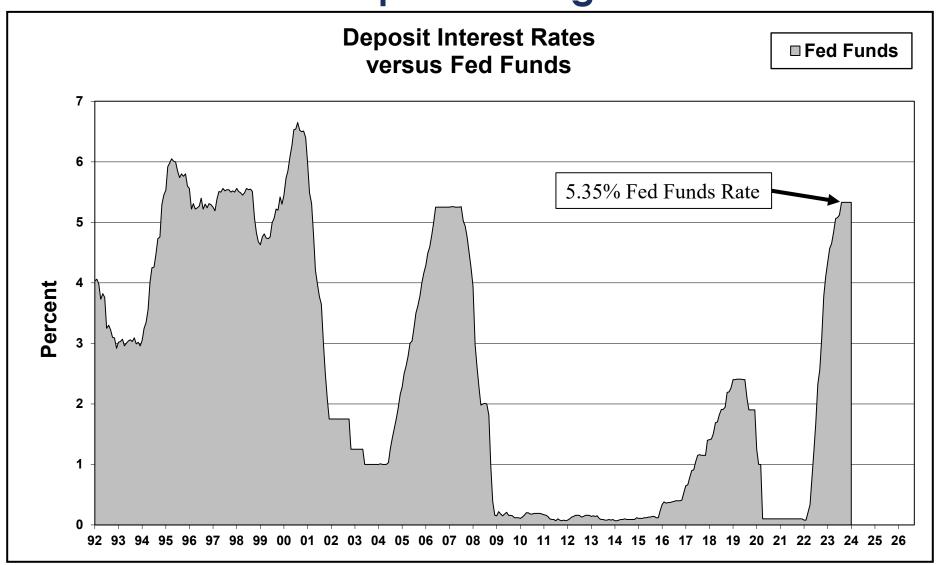
- **Undivided Earnings**
- Regular Reserves
- Gains (losses) on Available For Sale (AFS) Securities

- 5. Members' deposit runoff/disintermediation
- 10. Deposit pricing in a rapidly rising interest rate environment

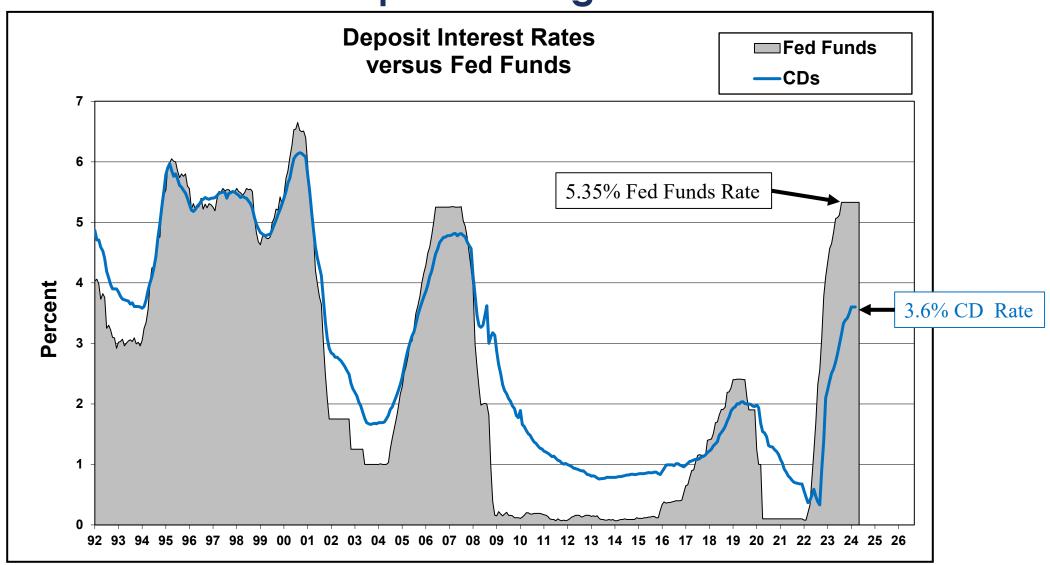


2. Falling equity-to-asset ratios

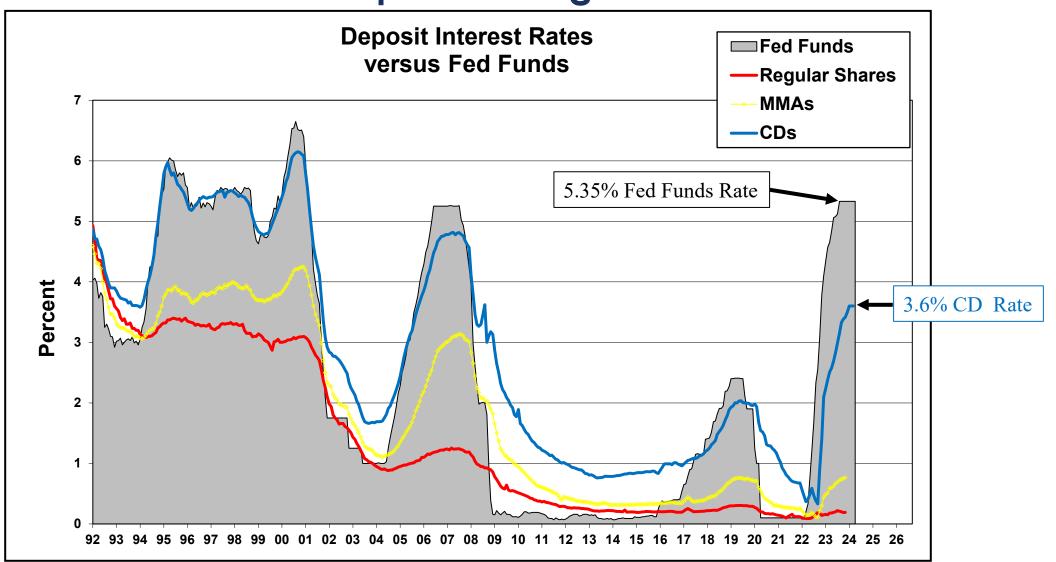


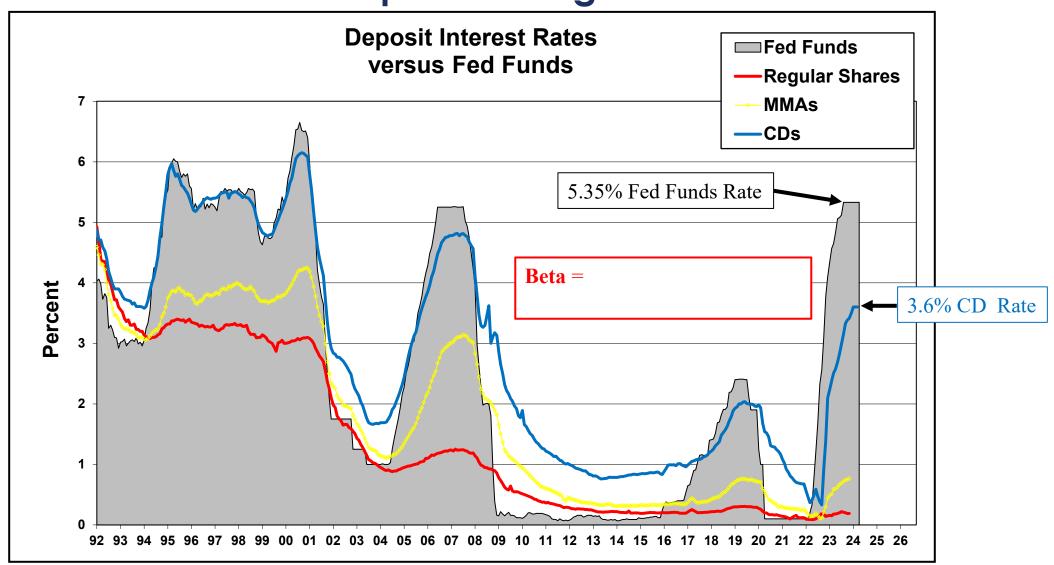




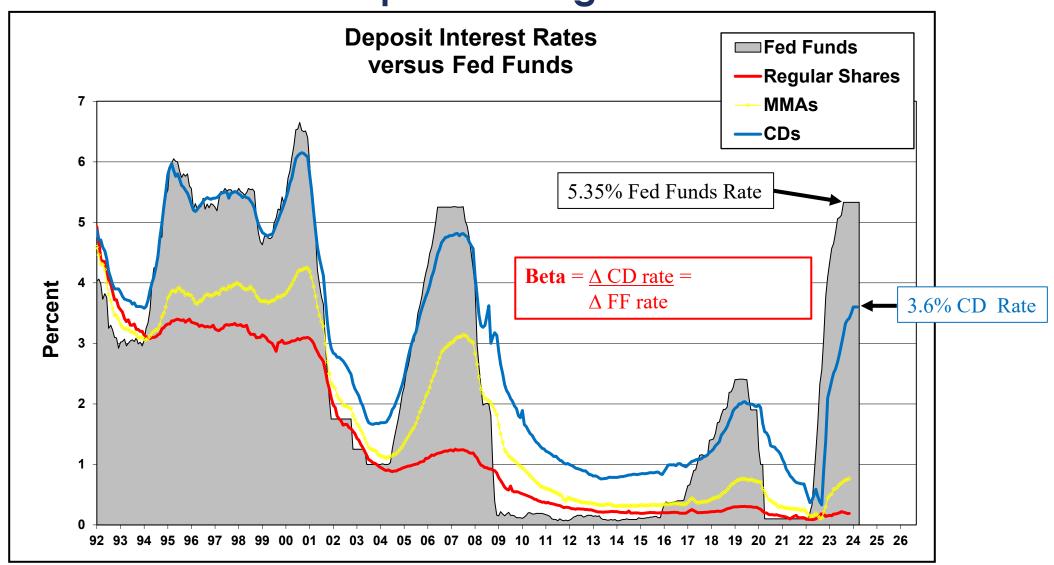




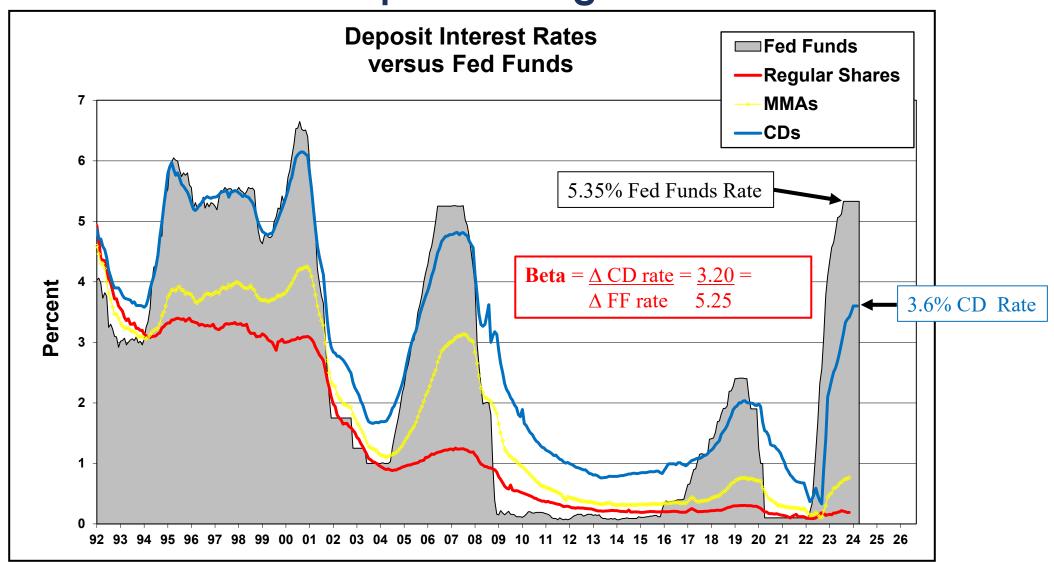




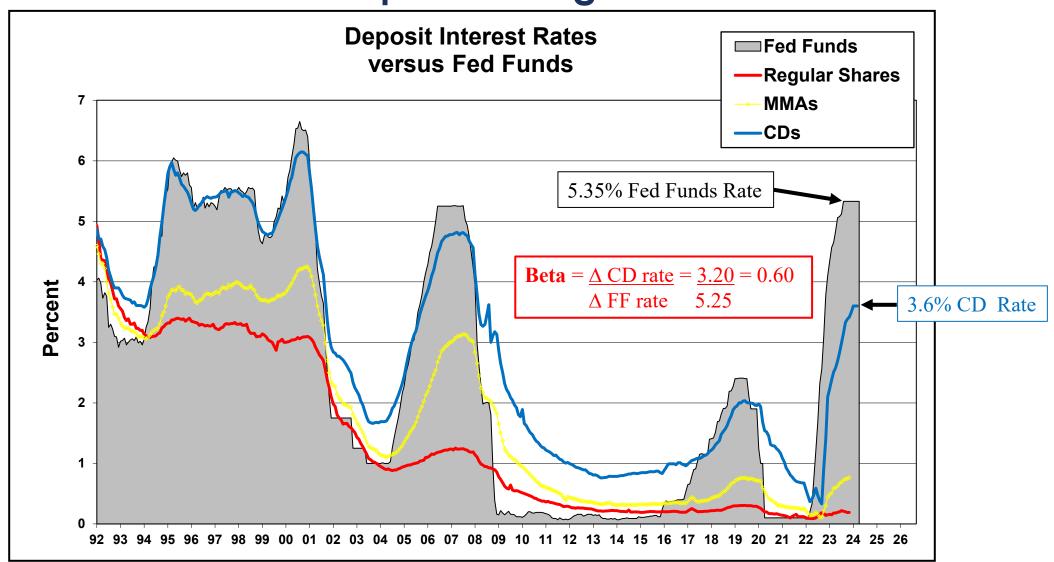














3. Sufficient liquidity to hold Treasuries to maturity

1. Below par market value of investments

6. Deposit withdraws > Loan repayments

(Liquidity Risk)

4. New investment Maturities in 2024

for potential asset sales

9. Investigate market pricing

8. Out of compliance with **ALM policy** risk tolerances of *Net Interest Income* and *Net Economic Equity* 

**Balance Sheet** 

Liabilities + Capita

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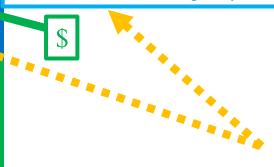
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## **Equity** (Net Capital)

- 1. Undivided Earnings
- 2. Regular Reserves
- 3. Gains (losses) on Available For Sale (AFS) Securities

- 5. Members' deposit runoff/disintermediation
- 10. Deposit pricing in a rapidly rising interest rate environment
- 11. Rely on wholesale borrowings to maintain sufficient liquidity

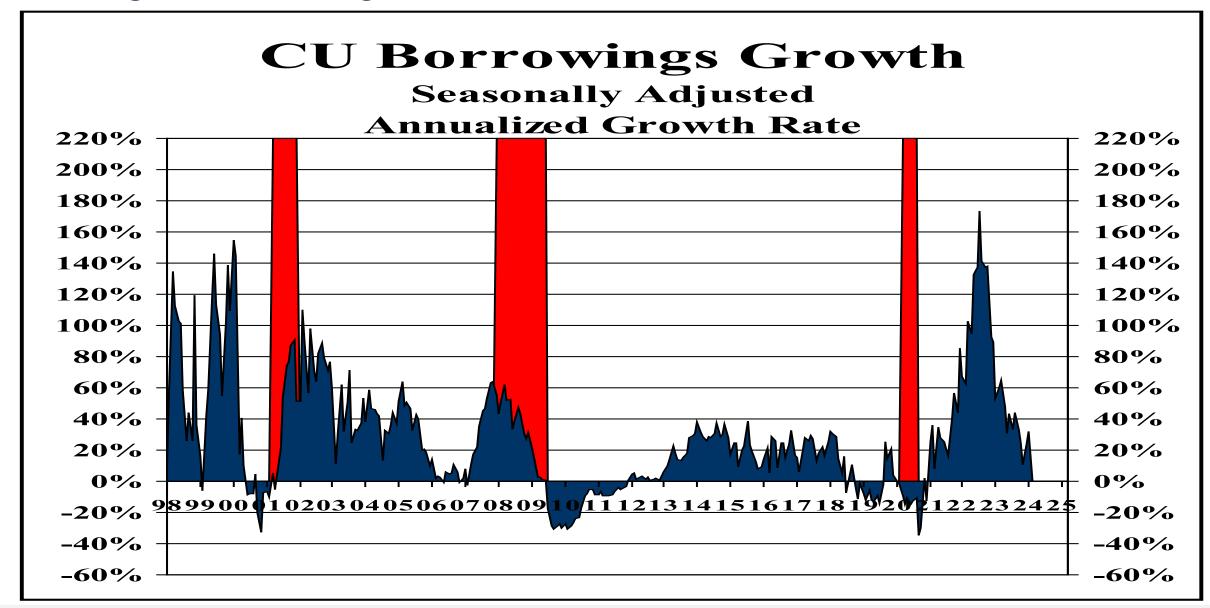


2. Falling equity-to-asset ratios

\$



## Resurgent Borrowings





There once was a credit union that had quite a scare



There once was a credit union that had quite a scare For their liquidity seemed quite rare



There once was a credit union that had quite a scare For their liquidity seemed quite rare But with some quick loans



There once was a credit union that had quite a scare For their liquidity seemed quite rare But with some quick loans And more cash in their bones



There once was a credit union that had quite a scare For their liquidity seemed quite rare But with some quick loans And more cash in their bones

They managed to keep their head above the despair.





1. Trend economic growth for the next year



- 1. Trend economic growth for the next year
- 2. Falling inflation rate during the next 2 years



- 1. Trend economic growth for the next year
- 2. Falling inflation rate during the next 2 years
- 3. Unemployment rate rising to natural rate in 2024



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- 4. Short-term interest rates above long-term interest rates into 2024



- 1. Trend economic growth for the next year
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- 3. Unemployment rate rising to natural rate in 2024
- 4. Short-term interest rates above long-term interest rates into 2024
- 5. Credit union loan growth slowing in 2024



- 1. Trend economic growth for the next year
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- 3. Unemployment rate rising to natural rate in 2024
- 4. Short-term interest rates above long-term interest rates into 2024
- 5. Credit union loan growth slowing in 2024
- 6. Mortgage originations rising 10% as interest rates fall 1 percentage point

#### **Economic Forecast**

April 2024

	Past re	esults	Actual/Forecasts						
	Previous 10 Yr. Avg	2023	2024 Q1	2024 Q2	2024 Q3	2024Q4	2024	2025	
Growth rates:									
Economic Growth (% chg GDP)*	2.3%	2.5%	2.3%	1.8%	1.6%	1.8%	2.6%	1.8%	
Inflation (CPI, 12 mth % chg)	2.8%	3.3%	3.5%	3.4%	3.2%	3.0%	3.0%	2.5%	
Unemployment Rate (BLS)	4.5%	3.7%	3.8%	3.9%	4.0%	4.0%	4.0%	4.3%	
Federal Funds Rate (effective)	1.45%	5.33%	5.33%	5.33%	5.10%	4.90%	4.90%	4.20%	
10-Year Treasury Rate	2.41%	3.88%	4.20%	4.20%	4.10%	4.10%	4.10%	4.00%	
10-Year-Fed Funds Spread	0.96%	-1.45%	-1.13%	-1.13%	-1.00%	-0.80%	-0.80%	-0.20%	

<sup>\*</sup>Percent change, annualized rate for quarterly and average for annual . All other numbers are end-of-period values.

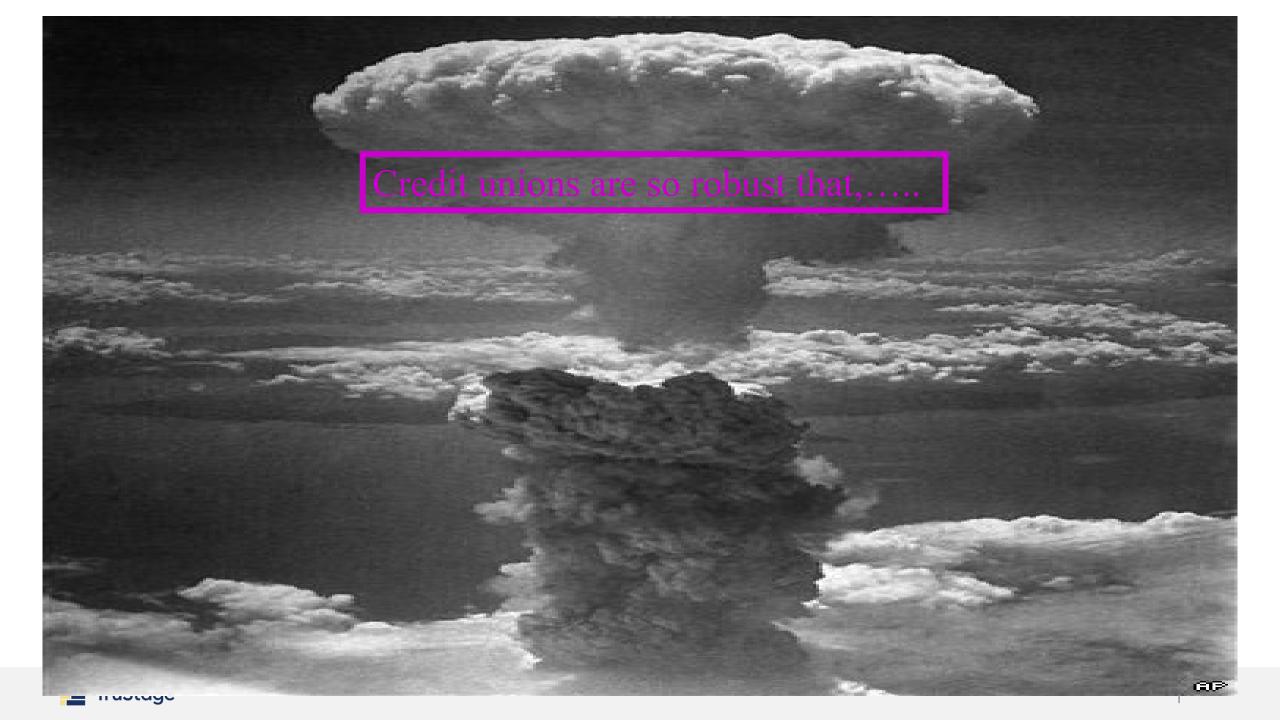
### Credit Union Forecast

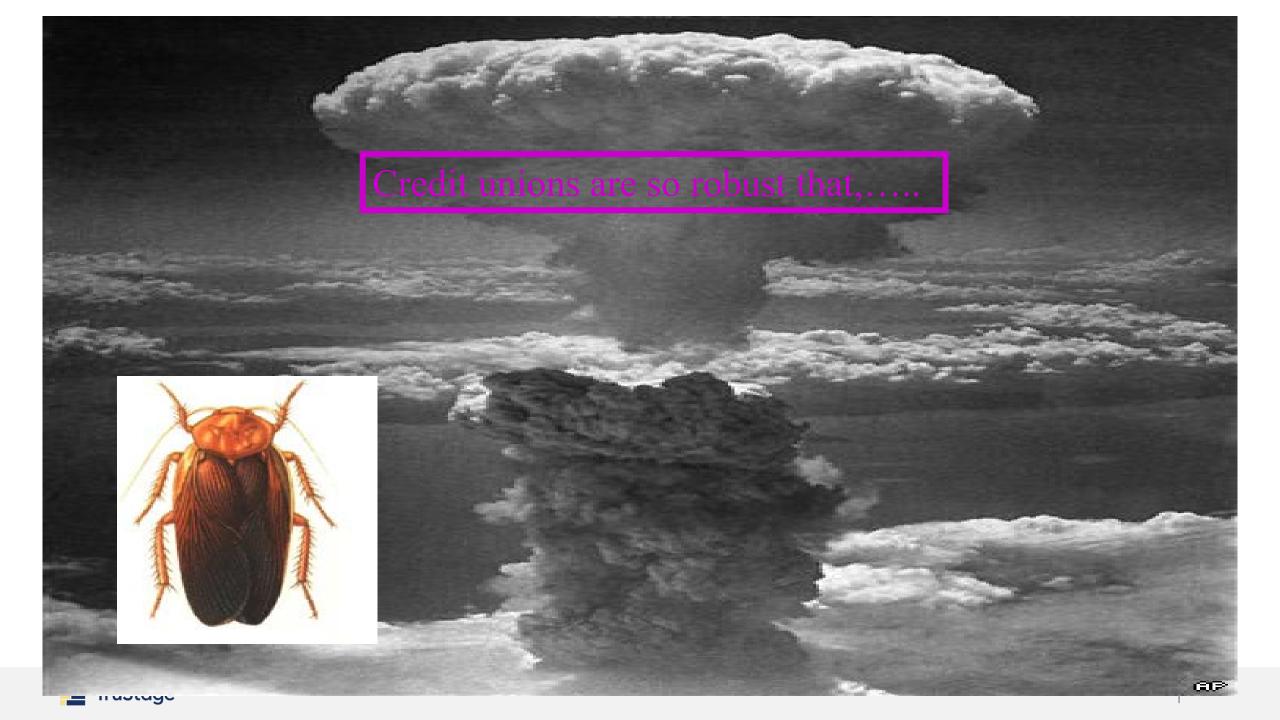
	Past Results			Actual/1	Annual forecasts			
	10 Yr Average	2023	2023 Q1	2023 Q2	2023 Q4	2023 Q4	2023	2024
Growth rates:		_						_
Savings growth	7.6%	1.6%	2.5%	-0.4%	-0.1%	0.5%	3.0%	5.0%
Loan growth	9.5%	6.2%	0.5%	1.0%	1.5%	1.0%	4.0%	5.0%
Asset growth	7.9%	4.0%	2.5%	0.5%	1.0%	1.0%	5.0%	5.5%
Membership growth	3.7%	2.9%	0.7%	0.7%	0.8%	0.3%	2.5%	2.8%
Liquidity:								
Loan-to-share ratio**	79.7%	85.1%	80.9%	84.8%	86.0%	86.4%	86.4%	86.0%
Asset quality:								
Delinquency rate**	0.72%	0.83%	0.80%	0.85%	0.87%	0.90%	0.90%	0.90%
Net charge-off rate*	0.49%	0.61%	0.60%	0.63%	0.65%	0.67%	0.65%	0.65%
Earnings:								
Return on average assets (ROA)*	0.83%	0.68%	0.46%	0.46%	0.57%	0.56%	0.50%	0.70%
Capital adequacy:								
Net worth ratio**	10.9%	10.7%	10.6%	10.6%	10.7%	10.7%	10.7%	10.8%

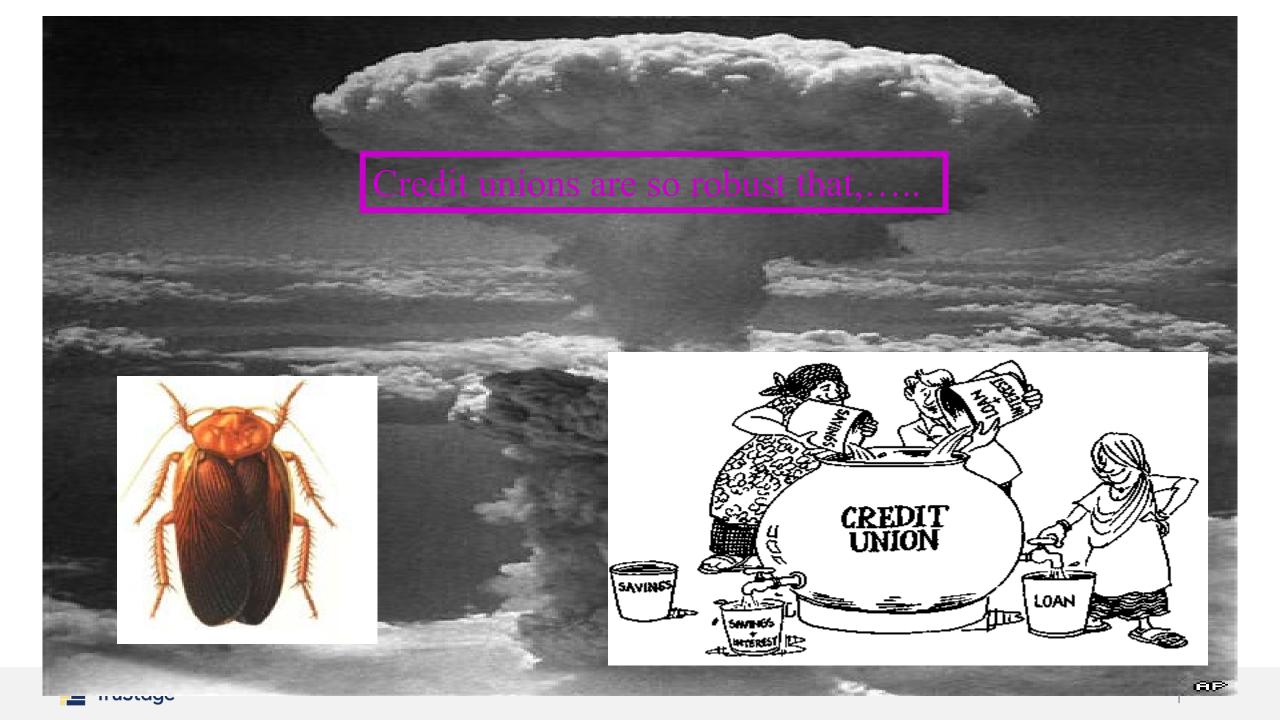
<sup>\*</sup>Quarterly data, annualized. \*\*End of period ratio. Net worth forecast does not account for CECL Provision

# Questions?

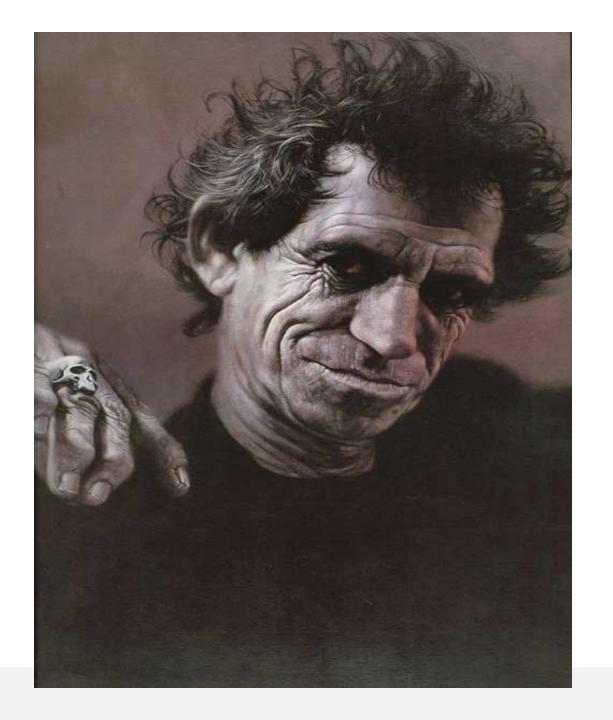
Credit unions are so robust that,....



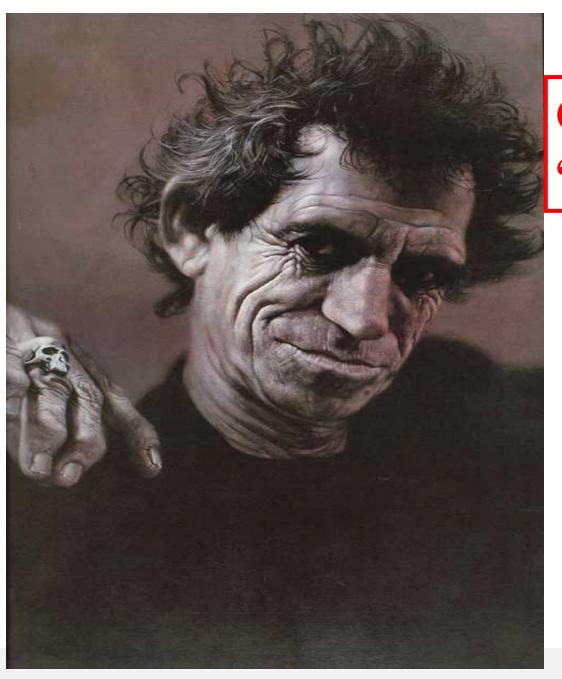












## Carpe Diem "Seize the day"



# Questions?

